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United Christian Missionary  
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July 12, 1922

Mrs. Anna M. Atwater  
1501 Locust St.  
St. Louis, Mo.

Dear Mrs. Atwater:

We are not clear as to what the action of your Board has been in the matter of the request of the Ginling College Committee that each cooperating Board pay \$2500 annually. The last letter that I have from you on the subject, reported that the request would be taken up at your next Executive Meeting. I have not heard what the result was.

You may be interested in knowing what the other Boards are doing. The Presbyterian Board is the only one that has complied exactly with the request. They have taken action appropriating \$2500 annually. Our Board pays \$2100 and the Baptist Board \$1500. The Methodist Church South is paying \$2250, this figure representing \$1500 which they have been paying for some time, and an additional \$750 on account of the second missionary whom they have appointed to the college.

The sum of \$2000 or \$2500 does not represent a large investment in a college. It is not more than the salary of three missionaries, which I suppose each one of the cooperating Boards would be willing to place in a big institution of that kind. Furthermore, it is evident that with the new building, an additional appropriation will be called for, though we are hoping that the increased number of students which the new plan will make possible, will bring a substantial increase to the local receipts. Reports concerning building operations are encouraging. It means hard work for all concerned, but the missionaries are looking forward to being in their new buildings in about a year from this time.

I trust that all is going well with your Board and that the financial depression is not unduly affecting your receipts.

Sincerely yours,

0114

"The Love of Christ Constraineth Us"

# United Christian Missionary Society

F. W. BURNHAM, PRESIDENT  
ANNA R. ATWATER, VICE-PRES.  
STEPHEN J. COREY, VICE-PRES.  
LELA E. TAYLOR, RECORDER  
C. W. PLOPPER, TREASURER

THE FIELD IS THE WORLD

CABLE ADDRESS "GO"

CONTINUING THE WORK OF THE  
AMERICAN CHRISTIAN MISSIONARY SOCIETY  
BOARD OF CHURCH EXTENSION  
BOARD OF MINISTERIAL RELIEF  
CHRISTIAN WOMAN'S BOARD OF MISSIONS  
FOREIGN CHRISTIAN MISSIONARY SOCIETY  
NATIONAL BENEVOLENT ASSOCIATION

MISSOURI STATE LIFE BUILDING  
1501 LOCUST STREET

**St. Louis, Missouri**

ADMINISTRATIVE DIVISION  
DEPARTMENT OF FOREIGN MISSIONS  
MRS. ANNA R. ATWATER  
STEPHEN J. COREY  
MISS LELA E. TAYLOR  
MRS. EFFIE L. CUNNINGHAM, ADVISORY  
BERT WILSON, ADVISORY  
MISS DAISY JUNE TROUT, ADVISORY

August 21, 1922.

*Approved*

*Official  
To the Treasurer*

Miss Elizabeth R. Bender,  
150 Fifth Avenue,  
New York, New York.

My dear Miss Bender:-

Absence from the office on the part of Mrs. Atwater and myself has caused the delay in answering your letter of the 12th of July with regard to payments to Ginling College.

We are very sorry to say that it would be impossible for the United Society to increase its appropriation of \$1500 to Ginling this year. We are passing through one of the most serious financial crises we have ever faced and have been under necessity to reduce our foreign missionary budget in an alarming way. As yet, we have not reduced any proposed appropriations to our union work, but our regular work has suffered very severely. Ginling is a worthy enterprise and we heartily wish we were able to help in the added expenditure which is needed this year.

Sincerely yours,

*Stephen J. Corey*

SJC:K

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"The Love of Christ Constraineth Us"

# UNITED CHRISTIAN MISSIONARY SOCIETY

F. W. BURNHAM, PRESIDENT  
ANNA R. ATWATER, VICE-PRES.  
STEPHEN J. COREY, VICE-PRES.  
C. W. PLOPPER, TREASURER

THE FIELD IS THE WORLD

CONTINUING THE WORK OF THE  
AMERICAN CHRISTIAN MISSIONARY SOCIETY  
BOARD OF CHURCH EXTENSION  
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CABLE ADDRESS "GO"

**St. Louis, Missouri**

## ADMINISTRATIVE DIVISION

### DEPARTMENT OF FOREIGN MISSIONS

MRS. ANNA R. ATWATER  
STEPHEN J. COREY  
R. A. DOAN  
MRS. EFFIE L. CUNNINGHAM, Advisory  
BERT WILSON, Advisory  
MISS DAISY JUNE TROUT, Advisory

### RECRUITMENT SECTION

ALEXANDER PAUL

December 20, 1922.

Miss Elizabeth R. Bender,  
150 Fifth Ave.,  
New York City.

My dear Miss Bender:-

*Excuse*

I have your letters of November 15th and December 6th. It will be impossible for me this year to attend the Foreign Missions Conference. I am very sorry to miss this meeting, but I have been in Jamaica for something over two months, and find that I must take my share of the responsibilities at the office. We shall probably have not more than one or two representatives this year at the Conference.

I am sorry to miss the Ginling College committee meeting. I have missed too many of them.

Now, in regard to the matter contained in your letter of December 6th, I am not well enough informed on the whole situation to give an intelligent vote. I am sure that the budget of our United Christian Missionary Society would not permit us to furnish anything toward the new building at Ginling during this missionary year, which closes June 30th, 1923. We have been tremendously pressed for funds. If there are funds available for this building without appropriation from the Boards, and the rest of the committee think it advisable to put up the building, I am ready to coincide with their judgment. Otherwise, I cannot vote for it.

Very truly yours,

*Anna R. Atwater,*

ARA/HG

0116

ADVISORY COMMITTEE  
EDWIN MARX, *Chairman*  
FRANK GARRETT  
MISS CAMMIE GRAY  
C. H. HAMILTON  
LI HOU-FU  
CHEN SHUI-I  
HSIA KWAN-HSING

UNITED CHRISTIAN MISSIONARY SOCIETY  
CHINA MISSION  
EDWIN MARX, *Secretary-Treasurer*  
NANKING, KU.

STATIONS  
KIANGSU PROVINCE:  
NANKING  
NANTUNGCHOW  
ANHWEI PROVINCE:  
CHUCHOW  
WUHU  
LUCHOWFU

December 22nd, 1924.

Miss Elizabeth R. Bender,  
150 Fifth Avenue,  
New York City.

My dear Miss Bender:

I am taking the liberty of writing you some of my own individual thoughts in regard to the Ginling College Budget. As a member of the Executive Committee of the Board of Control, I have helped to pass the budget for the College for the past two years. It has happened each year that there has been a discrepancy of several thousand dollars between the estimated expenses and the estimated receipts. This has been shown on the proposed budget as "an amount to be raised by the Ginling College Committee".

Several members on the Executive Committee pointed out that this was not a satisfactory way to provide for that discrepancy unless the Ginling College Committee actually assumed responsibility for raising the additional amount. We were assured by the President, Mrs. Thurston, that the Ginling College Committee did not disapprove of our listing that item in that way in order to balance the estimated receipts and expenditures. As a matter of fact it was explained the Ginling College Committee had not been required to make up the amount because the actual expenditures during the fiscal year were usually less than estimated, - sufficiently less to avoid a deficit.

Last year, however, it was not the case. The actual expenditures of the College for items listed in the budget was some \$5000.00 more than the receipts. This was paid out of Building Funds in the treasurer's hands.

Now this year the new budget is sent on to you with a similar discrepancy between estimated receipts and proposed expenditures, amounting to several thousand dollars. I do not have a copy of the budget before me, but as I remember the amount is such that added to the deficit of last year, it would involve the College in a total deficit of something like \$20,000.00 Mexican by the end of the next fiscal year.

This was called to the particular attention of both the Executive Committee and the Board of Control at their meeting about a month ago. No solution of the problem was made, but it was decided to send the budget on to the Ginling College Committee and ask their advice.

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The same thing was done last year and the Ginling College Committee returned the budget to China with no solution except to advise that the expenses must be kept within the estimated receipts. Thus you see the Ginling College Committee really took no responsibility whatever for that deficit. Thus the matter has been passed back and forth from the Board of Control to the Ginling College Committee apparently for several years, each body throwing the responsibility on the other, and neither one grappling with a real solution for it.

It seems to me that this cannot continue indefinitely. The situation which faces the Board of Control on the field is this - they have been asked on behalf of the Ginling College Committee in America and the constituency which that represents, to conduct the affairs of this woman's college, which is a growing institution with constantly increasing expenses. The very founding of such an institution must have implied an understanding on the behalf of the constituency in the home land and the force on the field, to the effect that as the institution grew, the increased resources would be forth-coming from the home-land as well as in China.

Now it seems to me, to put it plainly, that the resources from America are not growing in the proportion that they must grow if the institution is to continue its development, and I am afraid that nobody is meeting this situation with the serious thought which it demands. I feel that some individual or Committee in America must take more serious responsibility for thinking out the future financial policy of Ginling College and planning to meet its needs, unless the institution is to be disasterously hampered in its development.

You will understand that this does not imply any criticism of those who have been giving of their time and strength so efficiently for the cause of the College in America. We have nothing but gratitude for what has been done, and we realize the heavy burdens and responsibility that are being carried by these busy men and women who are also helping with the affairs of Ginling College. We know also that the questions which I have raised above are not peculiar to Ginling College. All of the institutions of higher learning in China, and probably in other mission fields as well are faced with similar problems. However, we have been brought so acutely against these difficulties in the recent planning for Ginling's budget that I could not refrain from writing you on the subject. My only apology is the interest and anxiety which I feel for this great institution in which we have a common interest.

Yours sincerely,

*Edwina Mary*

EM:W

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學大子女陵金  
GINLING COLLEGE  
NANKING, CHINA

November 22, 1926.

Miss Elizabeth R. Bender,  
150 Fifth Avenue,  
New York, New York.

My dear Miss Bender:

As Secretary of the Ginling College Board of Control, and of the Executive Committee, I am sending you the minutes of the recent Board of Control meeting and am writing covering letters on points concerning which we deem you would wish further information.

I believe this is rather more responsibility than the Secretary has assumed heretofore for the correspondence between the Board of Control and the Ginling College Committee. I am undertaking it at the express request of the president of the college, Mrs. Thurston; and it is also in harmony with an informal understanding with the Board of Control members, though they have taken no specific action on the subject.

As the interests of Ginling grow heavier and more complex each year of its development, we realize that the weight of responsibilities must be distributed more widely, and those who accept responsibility nominally must face seriously what is involved.

This is only one among several steps which the members of the Board of Control are taking, to try to meet more adequately the duties of their office. We wish to assure the members of the Ginling College Committee that we desire to cooperate to the fullest degree and in heartiest sympathy with them for the highest welfare of Ginling College.

Sincerely yours,

*Edwin Mayo*

Secretary.

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學大子女陵金  
GINLING COLLEGE  
NANKING, CHINA

RE: CONSTITUTION  
Item 2.

My dear Miss Bender:

On July 7, 1926, Mrs. Thurston sent you a complete copy of the proposed Ginling College Constitution as prepared by the Executive Committee of the Board of Control, together with explanatory notes on such points as might raise questions in the minds of the Ginling College Committee. The Board of Control has approved of the constitution as sent to you, with a few minor changes that were added in the meeting, November 1-2. (These later changes are noted in red ink on the inclosed draft of the constitution, which otherwise is the same one sent to you in July.)

We are now awaiting the **result** of the Ginling College Committee's consideration of the constitution, and hope that the document may be ready to go into operation with the minimum of delay.

Yours sincerely,

*Edwin May*

Secretary.

學大子女陵金  
GINLING COLLEGE  
NANKING, CHINA

RE: SALARIED REPRESENTATIVE  
Item 20

My dear Miss Bender:

The Board of Control at its recent meeting took the following action:

"That it is the judgment of the Board of Control that a salaried representative in America of Ginling is now indispensable for the promotion of the interests of the college, and we request the Ginling College Committee to concur in this action and to provide for the appointment."

I understand that this matter of a person who should be appointed to give special and continuous attention to the interests of the college in America has been proposed before, both in Board of Control actions, in correspondence, and in interviews between the Ginling College Committee and members of the college faculty on furlough. Therefore I am not attempting to explain it in detail. The duties of such a representative would be to cultivate friends and supporters for the college in addition to what naturally comes through the channels of the Mission Boards; to assist in securing candidates for the college faculty; and in general to perform such things as the president and faculty members of the institution do for its interests when they are on furlough.

We feel that the steps to create such an office and appoint the person to fill it must be taken by the Ginling College Committee. Suggestions as to who may be secured, and other advice as to details may be furnished by Mrs. Thurston and other persons who have been giving thought to the subject.

Yours sincerely,

*Edwin May*

Secretary.

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GINLING COLLEGE  
NANKING, CHINA

RE: INCORPORATION  
Item 21.

My dear Miss Bender:

Item Number Twenty-one of the Board of Control minutes was as follows:

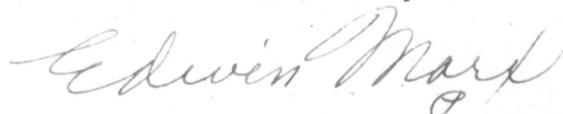
"To reiterate the action of last year regarding incorporation (see 1925 minutes, page 4, item 9) with the following amendment: After the words "Ginling College Committee" add the words "And the Board of Trustees".

The question of separate incorporation for Ginling College has been raised several times during the past few years and in 1925 the Board of Control took action approving of the Ginling College Committee proceeding with negotiations for the separate incorporation. This action was considered by the Ginling College Committee at their meeting of January, 1926. Their decision at that meeting was reported in your letter of February 27, 1926. The committee did not decide against incorporation but felt that action should be deferred for more thorough investigation.

As secretary I do not feel ready to attempt at this time a statement of all the reasons for separate incorporation or a consideration of the possible disadvantages. The Board of Control felt no disposition to question the wisdom of the action which was taken by the Ginling College Committee in deferring a decision. They do feel, on the whole, that separate incorporation is still a thing to be desired but they do not wish to hasten the matter unduly. We wish to have the most thorough investigation made so that when the final decision is reached we may feel confident of our ground. To this end we will attempt, as soon as possible, to make a further statement of the negotiations and investigations that have already taken place on this subject. We will submit these to the Ginling College Committee for any further light that may be given and will hope that when the matter has been gone into more thoroughly, pro and con, a decision may be reached and action taken on this important question.

In the meantime this expression of the Board of Control from last year is reiterated in order that the Ginling College Committee may know that we still wish the question to receive further consideration.

Sincerely yours,



Secretary.

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GINLING COLLEGE  
NANKING, CHINA

*Copy*  
November 22, 1926.

Mr. Russell Carter,  
156 Fifth Avenue,  
New York, New York.

My dear Mr. Carter:

I remember from my visit with the Ginling College Committee at their meeting of last January an impression which I received at that time to the effect that the Ginling College Committee and yourself were not altogether satisfied with the method of administration of the college finances. I believe you felt that the responsibility for keeping the college expenditures within the approved budget was not definitely enough located in any persons outside of the college administrative staff. You felt that there should be a small committee that should take this responsibility in addition to the president and treasurer of the college.

The Board of Control at its recent meeting took action to provide for such a committee, or rather so to re-organize the committee already existing. The action which the Board of Control took is as follows:

"That the Board of Control appoint a standing committee of three members to constitute a Finance Committee, and that in addition the president and the treasurer of the college be ex-officio non-voting members of the committee."

We hope we have correctly interpreted your views and that the Finance Committee for which the Board of Control has provided will bring our organization more into harmony with what would appear to be a proper financial administration.

The Executive Committee of the Board of Control has also authorized me to write and say that if you have further suggestions growing out of your experience and judgment and your knowledge of our affairs, which you think would be useful to the college here, we will welcome them.

With deepest appreciation of your service for us through these past years, I am

Sincerely yours,

*Edwin May*  
Secretary.

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*Covering letter  
Minutes Jan/27*

February 19, 1927

Mr. Edwin Marx  
Nanking, China

My dear Mr. Marx:

Enclosed you will find a copy of the Minutes of the Annual Meeting of the Ginling College Committee held last month. We were glad to have Miss Chester with us during the entire meeting. We missed Mrs. Roys, Mrs. Anewalt and Miss McVeigh, the absence of all three being accounted for by visits to the Orient. Dr. Speer was with us for part of the meeting. Mrs. Roys in letters and Dr. Speer in his statement to the Committee have spoken in high commendation of the college and what Mrs. Thurston has achieved. The Committee noted, with special gratification, the splendid cooperation of the Board of Control which is evident in many actions taken at its last meeting.

The order in which comments on the actions of the Committee are made follow in general the order in the Minutes, tho in several cases subjects that are related are considered together even though appearing at different places. As financial matters will be covered by the Treasurer, they will not be referred to in this letter except in a general way.

Personnel: I think Mrs. Thurston has received full information regarding the membership of the Ginling Committee as it now stands. The only items to be noted since the report was sent to her are the resignation of Mrs. Mead and the election of Miss Reid as substitute for Mrs. Roys. The latter action was taken with special view to securing Miss Reid's services as Chairman of the Candidates Committee. In this connection I will say that she is doing fine work. She has candidates in line for practically all the authorized needs and it is her hope and ours that the positions will be filled at an early date.

Promotion Work in the United States: Under Reports, number 3 refers to an effort to correlate the work that is being done in this country in the interest of a number of institutions in China. The committee of which Dr. Eric North wrote has not yet had a meeting, so I cannot report results.

In this connection I will comment on our action on vote 21 of the Board of Control, headed "Salasied representative in America." Mrs. Roys, in a letter written after her visit to Ginling, expressed herself

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as feeling the necessity of better candidate work on the part of the Ginling College Committee. I will say that all of us have realized this need, and while not in any sense attempting to justify our failure, it is true that the chairmanship of the Candidates Committee has changed so frequently, that no one person has had time to organize the work in an effective way. One of Mrs. Roys' suggestions was that someone be found in America who could give her time exclusively to candidate work for some months during the late winter and spring. This suggestion was evidently made before it was known on the field that Miss Reid had undertaken our candidate work. While she came on our committee to substitute for Mrs. Roys in her absence, I think without doubt a way will be found to continue her service as Chairman of the Candidates Committee after Mrs. Roys returns. We believe that through her work one reason for the employment of a representative in America will cease to exist.

The second reason mentioned for postponing action lies, as you see, in the efforts that are now being made to secure funds for the college. The plan which we outlined some months ago for a quiet campaign have not yet been put into effect, for the reason that the one whom we had in mind to head it up has not been secured, but we are still looking for this necessary person. Our failure along this line does not, however, mean that nothing is being done. One feature of the proposed campaign is its connection with the office of the Cooperating Committee for Women's Union Christian Colleges in Foreign Fields. This was approved by the other colleges and by the office secretary, Miss Tyler, who is already doing promotional work for Ginling. We have secured the services of Miss Grabill for a month or six weeks and Miss Tyler is making plans to place her in colleges, women's clubs, community churches and other strategic places. I will not lengthen this letter by going into further detail in regard to what Miss Tyler is doing for Ginling, but will only add a word to say that her work for the seven colleges as a group is also bringing in funds for Ginling, though not in large amounts as yet. Aside from the actual help that Miss Tyler is giving to Ginling, it seemed to the Committee (and this constitutes a third reason for our action) that it is better psychologically to use one cooperating agency than to have seven promoting secretaries in the field.

I think that in the minds of the Committee there was another reason why it did not seem wise at this time to employ a representative in America, and that is, the effect that the situation in China has had on the public at large. It seems clear, as the subject has been discussed in interdenominational meetings, that the leaders of Boards having work in China do not feel that this is an opportune time to go out in a public way for gifts for institutions in that country. It would seem that about all that can be done is to steady our constituency, holding them as far as possible to their present support of the work and attempt advance only in a quiet way. I will add a word personally and say that what I have heard of promotional work for colleges which is being attempted by individual salaried secretaries leads me to feel that it would not be wise for Ginling to put such a person in the field at this time.

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The resolution at the bottom of page 5 is self-explanatory. It states a clear conviction on the part of the Committee,--namely, that we must face in an earnest and systematic way, our responsibility for the adequate financing of the college.

Under Reports, the first part of item 5 (the appointment of Miss Reid as Acting Chairman of the Candidates Committee) has been referred to. The reasons for the appointment of Dr. Sailer as a member of the Candidates Committee are two: first, his eminent fitness for the work; second, our desire to relate the Advisers in a vital way to the Committee. Dr. Sailer is one of that group and it seemed to us that he could be of greatest service in connection with the candidate work.

Candidates Committee: I have already referred to the work which Miss Reid is doing. Regarding Mrs. Roys' suggestion that the authorized list of faculty needs be in our hands by November 1st if possible, I will say that Miss Reid and the rest of the Committee approve of the suggested plan and hope that it can be worked out. It would require the authorization of faculty needs before the meeting of the Board of Control, but it was thought that necessary action might be taken by the Executive Committee in May or early September. You, however, will know better than we how this can be done.

Faculty: Comment on Miss Chester's case is scarcely necessary as she is now on the way to China and will give you a report of our action in her case. You will see that there is no mention of finances in connection with her return. We noted the recommendation of your Executive Committee to the effect that in the event of her return to China the college assume entire financial responsibility as in the case of all regular appointments. Our Committee did not at any time consider asking her to assume any responsibility personally. The suggestion came from her, but we felt that if she were in a physical condition that would justify our approving her return to the field, she should go as any other missionary who has a physician's approval. Action did not seem necessary in that which is our regular procedure. We realize that there is special need for care on Miss Chester's part, but knowing her as we do, we are confident that she will give due regard to her limitations. We appreciate her fine qualifications for the work and are glad that the physician's statement was such that we could approve her return to China.

You will note that the faculty needs of the college as recommended by the Board of Control were approved by our Committee, except that one teacher for English was authorized instead of two as requested.

#### ACTIONS OF THE BOARD OF CONTROL

Constitution: I had hoped that a detailed report of our action in regard to the Constitution would accompany this letter, but I am sorry to report that it is not ready at this time. As stated in the action that appears on page 6 of our Minutes, certain recommendations of the Board of Control were approved. The listing of these items was left to the Chairman and Secretary of the Committee. Some other items of major

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#4--Mr. E. M.

importance, not acted on at our January meeting, would naturally come to the Committee for consideration at its next meeting, which will not be before June at the earliest. In order to avoid delay we decided to ask the Committee for a correspondence vote on some of these questions, if they were willing to vote without further discussion. The letters have been sent out but replies have not been received in sufficient number to report results. It is hoped, however, that they will be ready to send by the time the next mail leaves New York, when we expect to make a full report of our actions on the Constitution.

Furlough Miss Hanawalt: This question was not discussed in the Committee but was referred to her Board. Miss Case gave us to understand that the Board will probably approve the recommendation that Miss Hanawalt be given a second year in this country.

Current Expense Budget 1926-27: Our only action in this matter was to express our cordial appreciation of what the authorities on the field are doing to bring the expenses within the budget, and I will add a word to emphasize the gratification which this has given the Committee.

Current Expense and Permanent Equipment Budgets 1927-28: Mr. Carter was present for only a part of the meeting and was not with us when the budgets were considered. This explains the form in which the vote was passed. When it was presented to him he expressed a desire to refer it to the Finance Committee. This Committee met on the 11th and voted to approve a current budget for the fiscal year 1927-28 of \$85,000 Mex. It was also voted to defer action on the land and improvement, buildings and equipment budget of \$9550 Mex. for the year 1927-28 pending further correspondence with the field. Mr. Carter will write you regarding these actions.

Incorporation: Our Committee at its meeting in 1926 asked Miss Vautrin to investigate matters relating to incorporation. Miss Butler assisted her in this work and submitted, through Miss Vautrin, a satisfactory report covering these questions. Action was deferred in anticipation of further reports from the field which your letter has promised. It was suggested that the Christian Educational Education and the Council of Higher Education might give advice in this matter.

China Medical Board Grant: No decision has yet been reached in regard to the grant for the current year, but we are hoping that the Board will take into consideration the situation as presented to them and will make their appropriation as called for by the schedule.

Chinese representation on the Board of Control: Our last action, found on page 7, expresses our concurrence with the action of the Executive Committee favoring the principle of conforming as soon as possible to government regulation No. 4, which requires that the majority of members of a governing body of a school be Chinese. The section in the Constitution covering this point expresses the method by which the majority is to be secured, and our vote on this will be reported to you at a later date.

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#5--Mr. E. M.

A communication from Robert L. Kelly, secretary of the Association of American Colleges, reported that Mrs. Thurston had raised the question of the eligibility of Ginling for membership in the Association and that it was being considered; also that the Executive Committee would recommend favorable action at its meeting in January. (Incidentally I will say that a report of their action has not yet been received). Since this subject does not appear in the Minutes of the Board of Control we took no formal action, but there was some discussion regarding it. It was not clear just what the Association represents and what it would mean to Ginling. Questions were asked -- whether it sets standards for colleges; whether there would be any advantages in membership to our graduates, better opportunities for graduate study, etc.; whether the Board of Control or the Faculty has expressed an opinion on membership for Ginling in this Association; whether in the face of present feeling in China such membership would be looked upon with favor by our Chinese friends.

We are sincerely grateful that with conditions in China as they are, Hanking has to this time remained comparatively quiet and Ginling has been able to carry on its work with the hope of completing the academic year. Our confidence in the wisdom and devotion of those in authority, and of the loyalty of the faculty and the student body, assures us that whatever conditions arise, the best will be done, and we are praying that out of it all may come a stronger Ginling and greater opportunities for usefulness in the future.

A copy of this letter, with the Treasurer's report, goes by this same mail to Mrs. Thurston.

Very sincerely yours,

0128

August 4, 1927.

Mr. Edwin Marx,  
Room 409, 23 Yuen Ming Yuen Road,  
Shanghai, China.

My dear Mr. Marx:

The first meeting of the Ginling College Committee since the Nanking "incident", March 24th, was held on July 8th. The distant members of the Committee were not present and we greatly missed our Chairman, Miss Hodge, who, owing to a fall on the ice and a delayed recovery, has been in the hospital since February. Mr. Loos was present. Miss Cogswell and Miss Griest were invited but could not come. The matters for consideration were largely financial, growing out of the emergency situation. I will refer to the actions that call for special attention, taking them in order in which they appear in the Minutes.

Miss Grabill did very fine work in a number of colleges in the Northwest. Her itinerary was planned by Miss Tyler, in cooperation with one of the vice presidents of the Woman's Foreign Missionary Society of the Methodist Episcopal Church who lives in Minneapolis. The follow-up work is in Miss Tyler's hands. From the report that Miss Grabill presented I think we may count on results in the future. The expenses were much less than \$200. (the authorized amount) and Miss Grabill generously turned back into the Ginling Emergency Fund the check that our Treasurer sent her.

I have not as yet had a report on the visit of Miss Li to Bates College and cannot report the results of that trip.

Correspondence relative to financial matters has been, and is, in the hands of our Mr. Carter, so I shall omit comment on such items except in a few cases.

I will at this time make a brief report on the "Ginling Immediate Relief" appeal. Letters were sent to the people indicated in the Minutes, - about 500 in all. About \$1000. has been received to date. After Miss Tyler returns from her vacation, September 1st, she plans to follow the first letter with a second one, as circumstances may indicate. Our appeal was for \$10,000. Unless it is more successful than similar appeals sent out by the Mission Boards we do not expect to receive more than a fraction of what we are asking for. However, we are glad to have what may come in, as it will be a help in meeting our unexpected expenses.

AUG 4  
1927

- 2 -

The Minutes of the meeting of the Executive Committee of the Board of Control were of especial interest, but no action was taken on the items presented. We understand that the actions of the Executive Committee are not effective until they have been approved by the Board of Control, and as we had no report of the Board's action we did not feel that we were in a position to do more than take note of what the Executive Committee had done. The Ginling College Committee was especially appreciative of the fine cooperation indicated in the resignation of the members of the foreign staff who were in Shanghai at the time and who with splendid self-renunciation effected themselves that the present emergency might the better be met. We sincerely hope that before long the way will be open for at least some to return to Nanking.

We trust that our action in regard to emergency furlough salary will meet the approval of the Board of Control. We acted on the principle that short term people and those on a permanent basis were equally not responsible for leaving Nanking, and that the same is true of those who had been there less than a year and those who had been at Ginling for a longer period. We also felt that the period for which salary might be paid should be long enough to take care of our people until they have an opportunity to establish themselves in some remunerative work. You will see that provision is made for giving special consideration to individual cases and that the allowance is to cease when employment is secured. The length of time specified is to be a maximum and we believe that there are some who fortunately are so situated that they will prefer not to accept salary for the time specified or may secure work before the expiration of that period.

In the matter of the personal losses of the staff it seemed best to the Committee to accept the basis adopted by the Board of Trustees of the University of Nanking, -not that it was felt that we should necessarily do the same thing, but because there was a feeling that the action of the Board was the best under the circumstances. There is perhaps no question that has come up in connection with the situation in China which has elicited such diversity of opinion as that of indemnities. There are many different elements in it and it is exceedingly difficult to come to a conclusion that satisfies one as being sound and safe.

Miss Grabill's furlough expires this summer, as you know. It did not seem quite fair to her to cut off furlough salary at once, especially at this time of year when it is late to secure a position. This is the explanation of our action in her case. It has been reported to her and she has replied that she will not need salary after July, so we have in this case an example of what we have anticipated, - namely, that some will not accept salary for the full length of time during which it is available.

Miss Barber's case was a very difficult one. It is evident that she has been, and is still very ill, though I am glad to report that she seems to be making rapid improvement. We tried to be generous to her and at the same time fair to the Committee, and we trust that you will feel that we did the right thing.

In regard to negotiations with the China Medical Board which last winter were referred to the Ginling College Committee, it was thought, since all correspondence relating to this matter was in the past in the hands of those on the field, both on the side of Ginling and, I understand, the China Medical Board, that it is better to have it continued on that basis. Furthermore, it is exceedingly difficult at this end to make an

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1927

accurate statement of the situation in the science department and of its expenditures. I had some correspondence with the China Medical Board in New York some months ago, but found myself lacking information that it was practically impossible to secure at this end. I am glad to have Mrs. Thurston's recent letter indicating that there is a possibility of the matter being adjusted so that we shall not lose the grant for the year 1926-27. You probably have taken note of the fact that during the half year January 1 - June 30, 1926, there was paid in America \$518.47 on account of Miss Clark, and during the next half year to December 31, 1926, an additional \$5. medical expenses was paid.

Regarding the budget for 1927-28, you will see that the amount from America of which we are assured at this time is \$48,400. Mex. The items are as follows:

<u>Cooperating Boards</u>	<u>Mex.</u>	
Baptist	\$3,000	
Disciples	3,000	
Methodist S.	6,000	
Methodist	6,500	
Presbyterian	5,000	
Reformed Church	2,000	
	<u>25,500</u>	
 <u>Other Regular Contributors:</u>		
Crescent Ave. Church	2,000	
London Missionary Society	1,500	
Smith Alumnae	4,000	
Smith College Students	8,000	
National Y.W.C.A.	5,000	
	<u>20,500</u>	
Maintenance fund.....	2,400	
	<u>\$48,400</u>	

You will note that we have eliminated two items--the China Medical Board grant and the contribution of the American Church. No explanation is necessary in the case of the first. Regarding the second I will say that this omission was based on the release of Miss Buse. I tried to get in touch with Dr. Wood and ask him if the release of Miss Buse would carry with it the withdrawal of the contribution of the Episcopal Board, but he is out of the city and I am without the information at this time of writing. You will understand that if one, or both, of these contributions is received that much will be added to the assured amount.

Our action relating to the degrees of the class of 1927 has been covered in the letter that I wrote Mrs. Thurston at the time I sent the cablegram. There is a possibility that the Regents report had already been sent forward. I understand that Dr. Speer has already taken the matter up with the Regents and we are hoping that he will be able to secure an adjustment that will be satisfactory to the Regents and to the college.

We realize that in our efforts to show our appreciation of the unsurpassed loyalty and devotion which saved our faculty and has saved the college to date many are not mentioned whose services have been noteworthy. We have been touched by the devotion of many Chinese whose

AUG 4 1927

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- 4 -

names we have never heard, many of whom perhaps are not known by name to those whom they helped to save. Our words of thanks will never reach them, but what they did will ever be a part of those great efforts that lift humanity to points that approach the sublime. What we have said to those whom we know but feebly expresses the feelings that move us to the very center of our being.

Far ahead we see a greater Ginling than the college of the past. What lies between is to a large extent hidden in the shadows, but in the faith that we have in the outcome we go forth with courage and determination to do our best for the Ginling that has been saved through so much self-sacrifice and heroic devotion. Please be assured of the loyal co-operation of the Ginling College Committee.

Sincerely yours,

0132

CHINA MISSION

20 Museum Road, Room ~~420~~  
SHANGHAI. 532September 12th,  
1927.

RECEIVED

OCT 7 - 1927

Miss Elizabeth R. Bender,  
Ginling College Committee,  
Room 715, 150 Fifth Avenue,  
New York City, U.S.A.

My dear Miss Bender:

I am acknowledging receipt of your letter of August 4th and the Minutes of the Ginling College Committee Meeting of July 8th. I understand that the college office here also received a duplicate. We thank you for the information contained in them all. I do not believe there is anything that I need to comment on just now.

We assure you that the sympathy and the careful attention which the members of the Ginling College Committee are devoting to our affairs is deeply appreciated. We are sorry that the conditions here have involved the Committee and the Mission Boards in so many additional worries and responsibilities.

I assume that the college office is keeping you informed regarding the plans for opening and other details connected with the conduct of the institution during these days.

Yours sincerely,



Edwin Marx.

M:T.

0133

學大子女陵金  
GINLING COLLEGE  
NANKING, CHINA

Shanghai, September 22, 1927.

Miss Elizabeth R. Bender,  
150 Fifth Avenue,  
New York, N. Y., U. S. A.

Dear Miss Bender,

We have received the cablegram inquiring what action the Board of Control has taken with regard to the election of Miss Wu I-fang to the Presidency of the College. The action was initiated by the Executive Committee at its meeting on May 11th to 13th and reported to you by sending you the minutes of the meeting. I am afraid that I was remiss in not sending an accompanying letter as Secretary of the Committee. However, I was assuming that the letter which Mrs. Thurston wrote you dated May 20th would give all the necessary information for understanding the action and I intended to write simply a brief covering letter stating that fact.

The minutes were sent to the members of the Board of Control with a blank form to be returned to us on which they should indicate their approval or disapproval, and/or any criticisms. Due to the fact that the members were so scattered and mail services have been so disrupted, not all of the answers have been received yet. We are today sending out a further request for definite views on this action. However, the replies that were received were affirmative with one exception. This indicates, to my mind, that the Board of Control approves of the action and consequently the next move lies with the Ginling College Committee in this matter.

The Executive Committee did not formally act on the question of accepting the resignation of Mrs. Thurston as President. I think it was in the minds of the Committee that if Miss Wu's appointment was approved, it would follow as a natural consequence that such adjustment in Mrs. Thurston's relation to the college would follow as the circumstances require. Naturally, she would cease to be the President of the College. I do not understand that the Executive Committee contemplated her withdrawing from the service of the college. Just what her new relationship would be has not been determined and in fact has not been discussed at any great length. I think this is the principle reason why the committee did not comply with the technicality of accepting Mrs. Thurston's resignation as President. She had presented to the Committee the letter signed jointly with several other members of the faculty which was recorded in the minutes. For your information, we are attaching this letter on an accompanying sheet.

Sincerely yours,

EM.B

*Edwin Mart-per RPB*

0134

1927

To the Executive Committee  
of the Board of Control of  
Ginling College.

In order that the Committee may feel free to go ahead with adjustments for the present and plans for the future, we, the undersigned members of the foreign faculty now in Shanghai, hereby offer our resignations, to be considered at whatever time seems best to the Executive Committee. We wish it understood that we are not doing this because we are unwilling to continue our work for Ginling, and that we stand ready to cooperate in any way, and for any length of time that the Committee deems best.

Respectfully yours,

Sgd. Matilda C. Thurston  
Minnie Vautrin  
Ruth Chester  
Emily I. Case  
Rebecca Walton Griest  
Cora D. Reeves.

May 11th, 1927.

0135

1927

Committee the letter signed jointly with several other members of the faculty which was recorded in the minutes. For your information, we are attaching this letter on an accompanying sheet.

Kindly sign and return the accompanying blank form at your earliest possible convenience.

Sincerely yours,

Edwin Marx.

20 Museum Road, Room 532,  
Shanghai, China.

Copy of cable received by Mr. Marx on September 18, 1927

"EDWIN MARX HAS BOARD CONTROL ACTED REGARDING RESIGNATIONS  
AMERICAN STAFF ELECTION CHINESE PRESIDENT URGE ACTION  
CABLE"

0136

Mr. Mary  
SHANGHAI, SEPTEMBER 22, 1927,

To:

Sent to Members of  
B.C. who have not  
yet voted.

We have recently received a letter from Miss Bender of Ginling College Committee from which we quote the following paragraphs:

"We felt that we could not act on the important actions of the Executive Committee until they had had the approval of the Board of Control. Probably the one that is most urgent is the proposal of the name of Miss Wu I-fang as President of the College. Her election of course could not take place until your resignation had been accepted, and the Executive Committee took no action on the resignations that we presented in May. We are at a loss to know how to proceed here in America.

Mrs. New has a feeling that Miss Wu would like to have definite and formal action, in regard to her, taken before she leaves America, but it seems as though action here is blocked. As I understand it, we are still operating under the old Constitution as far as it is possible in this emergency situation to conform to it. It specifies that the President shall be elected by the Board of Control, subject to the approval of the Trustees. I think the Ginling College Committee would expect to act in the selection of a new President, but as I have stated above, it seems as though we are not in a position to do it at this time, and our delay may embarrass Miss Wu. Can you help us out in this situation?"

We have also received a cablegram asking what action the Board of Control has taken with regard to Miss Wu's election for the Presidency. The action which was taken by the Executive Committee on May 11th - 13th, is as follows:

"Moved to recommend to the Board of Control, and through them to the Ginling College Committee, that Miss Wu I-fang be invited to become President of Ginling College. The motion regarding Miss Wu was later voted on and carried."

We sent out these minutes to you with the blank form for your approval. Up to the present, we do not find any copy of this blank that has been returned with your signature. In view of the inquiries from Ginling College Committee, as well as the importance of the action regarding Miss Wu, we desire to have immediately the expression of your vote with regard to Miss Wu being elected President. If you approve, we can notify the Ginling College Committee accordingly and the way would be open for them to take the necessary steps which devolve upon them.

The Executive Committee did not formally act on the question of accepting the resignation of Mrs. Thurston as President. I think it was in the minds of the Committee that if Miss Wu's appointment was approved, it would follow as a natural consequence that such adjustment in Mrs. Thurston's relation to the college would follow as the circumstances require. Naturally, she would cease to be the President of the College. I do not understand that the Executive Committee contemplated her withdrawing from the service of the College. Just what her new relationship would be has not been determined and in fact, has not been discussed at any great length. I think this is the principle reason why the committee did not comply with the technicality of accepting Mrs. Thurston's resignation as President. She had presented to the

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1927

Committee the letter signed jointly with several other members of the faculty which was recorded in the minutes. For your information, we are attaching this letter on an accompanying sheet.

Kindly sign and return the accompanying blank form at your earliest possible convenience.

Sincerely yours,

Edwin Marx.

20 Museum Road, Room 532,  
Shanghai, China.

0138

over

October 3, 1927

Mr. Edwin Marx  
Room 420  
20 Museum Road  
Shanghai, China

Dear Mr. Marx:

We have been eagerly waiting for a reply to our cablegram of September 13 addressed to you. It was as follows:

"Has Board Control acted regarding resignations American staff, election Chinese President? Urge action. Cable."

The message was sent to you as Secretary of the Board of Control. Not having your cable address we sent it through the registered address of the Presbyterian Board, feeling confident that it would reach you.

Some actions of the Executive Committee in the spring and early summer were very important. The Ginling College Committee would like to take such action as is called for, but in the absence of ratification by the Board of Control, can do nothing. We are especially embarrassed in our relations with Miss Wu. We understood from Mrs. New, who was here in August, that Miss Wu is eager, in case she is to be President of Ginling, to have official action before she leaves America. We of the Ginling College Committee have been equally eager for this, for it seemed that we ought to establish official relations with her before she leaves this country. She has frankly written me about the plan for her to be president, but it is impossible for us to take any steps toward getting in touch with her for it would seem to make official what has not yet really been decided. I understand that Miss Wu is willing to postpone her sailing, for which reservations on November 3 have been made, and come East to visit colleges and meet the Ginling College Committee. Since we cannot invite her to do this she may feel that she should sail early in November as originally planned.

We have had a letter from the State Department deprecating the return to ranking of a group of the Ginling staff. We are in consultation as to the best thing to do under the circumstances.

0139

OCT 3

1927

#2--Mr. E. M.

We are full of gratitude and appreciation of the magnificent efforts of Chinese and Americans to save Ginling. It is a splendid testimony to the influence and the standing of the college.

With best wishes,

Sincerely yours,

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NOV 14 1927

October 20, 1927.

Miss Elizabeth R. Bender,  
Ginling College Committee,  
15 6 Fifth Avenue, New York City.

My dear Miss Bender:

We have sent you a cable in regard to Miss Wu. I do not have the exact wording here as it was sent from the Ginling College office. The information conveyed in the cable was that the Board of Control has by a majority vote approved of the recommendation made last May by the executive committee, namely, that Miss Wu I-fang be made president of Ginling College. We understand that this is a recommendation to the Ginling College Committee.

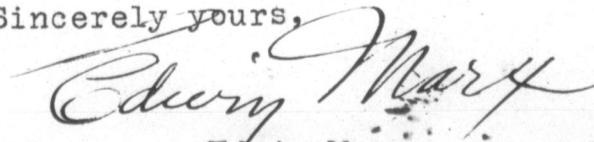
I realize that this whole matter of the selection of a Chinese president has been forced upon us rather suddenly, an action which in normal times would have been carefully considered over a long period has had to be handled in a very summary fashion. Personally I think we are following the only course that is open to the college authorities and I believe that is the sentiment of the majority of the Board of Control.

Mrs. Thurston has written you rather fully about Miss Wu's qualifications. I do not feel in a position at the present moment to add more on that subject. Miss Wu seems to possess the fullest confidence of those members of the Ginling College faculty and alumnae who know her. It has been represented to us that her record as a student here and in America, her demonstration of qualities of leadership, and her understanding of the traditions and ideals of Ginling College make her the most eligible candidate there is available for the high position to which she has been nominated by the Board of Control.

The cablegram suggested that Miss Wu delay her sailing from the United States for a few weeks in order to permit her to visit some women's colleges in America in order to make some personal contacts with leaders in that realm of education and to at least have some interviews in regard to methods of administering such institutions.

With all good wishes,

Sincerely yours,



Edwin Marx.

0141

November 22, 1927

Mr. Edwin Marx  
20 Museum Road  
Shanghai, China

My dear Mr. Marx:

I am writing to acknowledge your letter of October 20 relating to the cablegram that was sent in regard to Miss Wu.

I have reported to Mrs. Thurston developments in the case of Miss Wu and she will probably share my letter with you. I will say, however, that we are in correspondence with Miss Wu in regard to her relation to the college, and are planning to have her come East and be with us if possible at the time of our Annual Meeting in January. She shows considerable hesitation in deciding to accept the position that has been offered her and at this time seems unwilling to decide before reaching China. We shall probably confirm the action of the Board of Control at our meeting in January, and we hope that she will decide to accept the position.

With greetings and all good wishes,

Sincerely yours,

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DEC 27 1927

學大子女陵金  
GINLING COLLEGE  
NANKING, CHINA

Miss Hodge - ?  
Please return

Mary

408 Missions Building,  
Shanghai, China.

December 1, 1927.

Miss Elizabeth R. Bender,  
150 Fifth Avenue,  
New York, N. Y., U. S. A.

Dear Miss Bender,

I have been asked to write you a brief covering letter to accompany the first draft of the Minutes of the Board of Control meeting held on November 28th and 29th in Shanghai. Miss Koo and I were asked to represent the faculty because otherwise the Board would have had no direct connection with the college.

Miss Koo's report of the Administration Committee will be sent you. Mrs. New reported the questions which she raised with you and Miss Hodge and your desire that Ginling should remain an independent college with a full four years' course of high standard.

As you can see a Chinese majority was not secured for this meeting of the Board. By the proposed revision of the constitution, it is hoped that a Chinese majority can actually be secured and that a better balance between old and new members, Chinese and foreign, and men and women, may be maintained. It will also permit a surplus of names from which last minute vacancies for any meeting may be filled. It was also felt that reducing the number of the Board slightly might increase its strength.

The ratification of Miss Wu's election was made at a regular meeting of the Board, so that there might be no question at all as to the legality of her election so far as the Board of Control is concerned. The Board also felt strongly that Mrs. Thurston should remain in China until after Miss Wu's return, because of the impossibility of Miss Wu's entering upon her new duties, without Mrs. Thurston's help and assistance. Just when the year's leave of absence granted to Mrs. Thurston will begin, the Board felt, must wait until after Miss Wu's return and until satisfactory arrangements can be made for the work which Mrs. Thurston is now carrying.

In accordance with vote No. 12, the following cable was sent you in code:

"BOARD OF CONTROL RATIFIES ELECTION PRESIDENT OF THE  
COLLEGE WU MRS. THURSTON MUST REMAIN HERE TILL  
THE NEW PRESIDENT READY TO TAKE OVER THE WORK."

0143

December 1, 1927.

Mrs. New was asked to write to the Ginling College Committee to express the deep appreciation by the Board of Mrs. Thurston's services and their very strong feeling that they would like to have her continue in some relationship to the college. What that relationship is to be, it is hoped may be defined at the meeting of the Board of Control which must be called probably in March when various questions of reorganization of administration will have to be raised.

Other changes in administration are simple. Mr. Tsu who has been with the college for four years, will graduate from the University this summer. We have been looking forward to the time when he could give the college his full time as registrar. We are hoping to secure a Chinese business manager in January. The man whom we have in mind, has a fine record in the office of the Kuling Estate. The question of secretary to the president is waiting for Miss Wu's return. A foreign secretary has been budgeted and seems essential.

A long discussion of registration took place. No vote was taken other than the one recorded. The Board wished full information presented to it at the meeting to be held in March, and also any constitutional changes or articles of agreement which registration would necessitate. Majority opinion as indicated by the motion carried would seem to be that active steps leading toward preparation for registration should be taken, but actual registration should not be sought at the present moment.

I think you already know that opinion in China favors Miss Hwang's completing this year of study in America, but the college is expecting her return for September, 1928. In regard to the foreign members of the faculty, the feeling was as expressed in the vote, - that it was fairer to release definitely for the year 1928-1929, most of those who still retain their connection with the college. Decision was reserved in the case of Miss Griest and Miss Spicer because of the strong desire for their return if conditions at all warrant it.

The question in regard to physical education will come up again at the March meeting. Official action was presented to the college by the Y.W.C.A. only on November 25, and it seemed unfair to take action without allowing any expression of opinion by the department of physical education.

In regard to the financial statement, Mrs. Thurston will of course go into detail in her covering letter. It was felt that though the tentative budget for 1928-1929 allows for a deficit of \$4,000 that it is a perfectly safe budget to make at this time. There are certain foreign salaries that in all probability will not be used and the receipts have been kept down to the minimum and will certainly be larger.

0144

December 1, 1927.

Miss Bender

The July 8th meeting of the Ginling College Committee suspended the permanent equipment fund for the year 1927-1928. The Board is asking that \$5,000 be restored to cover books for the library and necessary science equipment.

The Board further felt it advisable that the interest and profit on exchange in the permanent equipment fund be kept in China in part against emergency expenses for which remittances have not been sent from New York, and in part for expenditures authorized in vote 29.

Mrs. Thurston will send you the covering letter for these minutes, but I was asked to make the necessary brief explanations of various actions.

Very sincerely yours,

Mary B. Trendley  
P.M.C.T.

0145

Copy to Mrs. Thurston

February 24, 1928

Mr. Edwin Marx  
Room 420, 20 Museum Road  
Shanghai, China

My dear Mr. Marx:

Enclosed you will find the Minutes of the Annual Meeting of the Ginling College Committee, and the Treasurer's report. We were very glad to have Miss Hodge with us after an absence of nearly a year. The presence of Miss Wu, and our ratification of the action of the Board of Control electing her President, made the occasion one of special significance. We were glad to have with us as members of the Ginling staff, Misses Griest, Hoh, Hwang, and Mr. Loos. Mr. Loos was especially helpful in view of the absence of Mr. Carter. Some of the members of the Committee whose counsel we prize, were necessarily absent, much to our regret.

We feel that the presence of Miss Wu at the meeting did much to establish relations of understanding and sympathy between the new President and the Ginling College Committee. Miss Wu's ability, discernment, courage and devotion were evident, and with it all there was marked and genuine modesty. She won the whole-hearted confidence of the Ginling College Committee.

It was with deep feeling that the Committee came to consideration of matters relating to Mrs. Thurston. The fact that the situation in China has made necessary the election of a Chinese President, made it none the less difficult for us to take steps that meant the retiring of one who had for more than a decade given herself in unmeasured devotion to the college. We would hesitate to say that others in China have not equalled this devotion, but we would say without fear of contradiction, that few, if any, in so short a time of service, have achieved such splendid results both along material and spiritual lines, as has Mrs. Thurston. Very sincere words of praise were spoken by members of the Committee, which all heartily endorsed.

The Executive Committee and the Board of Control have, as far as we know, taken no action accepting Mrs. Thurston's resignation. The Ginling College Committee assumed, however, that the election of Miss Wu as President automatically made Mrs. Thurston's resignation effective. We do not consider, however, that it severs her relations with the college.

0146

FEB 24 [27]  
1928

You will see that we approved the action of the Board of Control granting Mrs. Thurston leave of absence with furlough salary and regular travel allowance. We know that after the strain of the years since she returned to China, she cannot but be in need of rest, and I am sure that the Ginling College Committee would not place burdens or responsibilities on her for at least a year, and as far as the Committee is concerned she is at liberty to spend the time where she may choose. We attempted to make no forecast as to what would be possible or desirable at the end of her furlough, for we feel that conditions in China are too uncertain to come to a decision as to action as far in the future as that. We did say, however, by formal action, that we are convinced that she has a "distinct contribution to make to Ginling in the future and that we await with interest, the report of the committee appointed by the Board of Control, showing how best this contribution can be made in the new situation."

When Mrs. Thurston comes to America we hope to express a little more adequately than can be done by correspondence, our deep appreciation of what she has been to the college, and the high esteem in which we hold her.

Financial actions will be covered by the Treasurer, but I will say a word in regard to the furlough allowance that has been granted Miss Griest. It is a very great disappointment to her that she is not in the group that is in the college this year. As you doubtless know, it was through no decision of hers that she is not there. She came to America for the summer vacation, carrying out a plan that had been made long before the March incident, and she held herself in readiness to return in August. The question was practically settled by the advice that came by cablegram from the field, and which seemed to be the only thing possible under the circumstances. In view of all of this, together with the fact that she paid her traveling expenses home, it seemed only fair that she be given the furlough allowance that is granted one who has filled a three year term.

At this place I will speak of an item that does not appear in the Minutes of our Committee. It refers to the salary of Miss Wu. We took no action for the reason that we felt that the question should be considered by the Board of Control, and that action should be taken by that body. I explained this to Miss Wu just before she left New York, and in reply she said that she would not be willing to accept more than a faculty member receives. I told her that a special allowance was given the President, and referring to this, her reply was that she would be willing to accept what would cover traveling and other such expenses, but would not accept anything as a personal allowance.

You will note that the question of Treasurer for the college was referred to the Finance Committee, which has given some thought to it. The first suggestion that was made was that possibly Miss Moffet might give part of her time to Ginling and be able to carry the Treasurer's work. This will have to be taken up with the Presbyterian Board, and we do not know whether, with their present need of workers, they would feel that they could release part of her time to Ginling. Furthermore, the feeling of the Finance Committee was that it would be highly desirable to have as Treasurer, someone who is in the Ginling group, and whose interests are not divided, preferably someone who has had some years of experience in Ginling. I do not know how the thought of those on the field may be developing in this matter of Treasurer, but we hope that you in China, and we here in America, may work together in a way that will solve the problem satisfactorily to both sides concerned.

FEB 24  
1928

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on

#3--Mr. E. M.

You will note that the resignations of Miss Grabill and Mr. Loos were accepted. As far as we understand the facts, these two have made valuable contributions to Ginling. We recognized the circumstances in the case of both that seemed to make it wise to accept their resignations, but we did it with regret.

You will see in the Treasurer's report what has been paid to Miss Barber, but you may be interested in knowing what our plan for helping her has been. We continued her salary at \$75. a month until September 1. From that time until the middle of February, when she expected to go to Chicago for special treatment, we took up with her the question of an allowance, feeling that while she was at home she might consider as adequate, less than what we had paid. Thirty-five dollars a month was agreed upon, and has been paid. She will be given \$75. a month while she is in Chicago. From the beginning we have paid two-thirds of her medical bills, and this ruling is still in effect. You will realize that her illness is making a heavy drain on the Ginling College Committee, but it seems that we can do no less than to help her in her long and tedious struggle to get well. We are hoping that the specialist in Chicago will be able to do more than has been done by the physician who has had her case. I will add that Dr. Dodd is cooperating and giving his approval at every step.

Concerning the revision of the Constitution, I will say that the special committee to which questions of revision were referred, will try to get together as soon as possible. Miss Hodge came to the city last week for the first since her accident in February, 1927. The fact that she will not be here all the time makes it a little difficult for our committee to do its work, but we will attend to it with as much promptness and speed as we can command.

Our action on registration calls for little comment. You will note that the maintenance of the Christian character of the college is the condition on which registration was approved. Meeting this requirement will be largely the responsibility of the Board of Control and the faculty. There is nothing uncertain on the part of Miss Wu as to her devotion to the Christian ideals of the college, and we have confidence both in her and the others on whom the maintenance of the Christian character of the institution depends.

We could not at this time take any action on the question of the Physical Education Department, and we did not consider that we were expected to. We hope to have recommendations from the Board of Control after the two interested parties on the field get together, and after Miss Wu has given the question consideration.

What is now the Committee for Christian Colleges in China has, as you doubtless know, a program in mind which it is hoped will make for greater efficiency on the part of the institutions for Christian higher education in China, and for more adequate support in America. The Committee is working with the Council of Higher Education, and has found the presence of Dr. Wallace exceedingly helpful. The plan for the reorganization of the committee formerly known as the Permanent Committee for the Co-ordination and Promotion of Christian Education in China, is but the first

0148

(H7)

FEB 24  
1928

#4--Mr. E. M.

part of a comprehensive plan which is under consideration, but has not yet been adopted.

With the assurance of continued interest and support,

Very sincerely yours,

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*over*

February 25, 1928

Mr. Edwin Marx  
Room 420, 20 Museum Road  
Shanghai, China

Dear Mr. Marx:

As I wrote in the enclosed letter, Mr. Carter will cover matters connected with finance, and the Treasurer's work. However, it seems to be my place to do as I did last summer, and give you a list of the assured income from sources in this country. They are as follows:

<u>Cooperating Boards:</u>	<u>Mex.</u>	
Baptist	\$3,000	
Disciples	3,000	
Methodist	6,500	
Presbyterian	5,000	
Reformed Church	2,000	
American Church	<u>1,250</u>	\$20,750
<u>Other Regular Contributors:</u>		
Crescent Ave. Church	2,000	
London Missionary Society	1,500	
Smith Alumnae	4,000	
Smith College Students	3,000	
National Y.W.C.A.	<u>5,000</u>	20,500
Maintenance fund		<u>2,660</u>
		<u>\$43,910</u>

Two items are eliminated because of uncertainty. They are the China Medical Board grant and the contribution of the Methodist Church South. You know better than we whether there is any probability of claiming the former. As negotiations concerning this grant have been carried on between representatives of the college and the China Medical Board on the field, we leave it in your hands to take care of.

The uncertainty in the contribution of the Methodist Church South is due to our lack of knowledge as to the relation of Miss Hanawalt to the college <sup>and her Board</sup> during the year 1928-29. We do not know what effect it will have

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FEB 25

1928

#2--Mr. E. M.

on the grant of her Board if she is not on the pay roll. I will take this up with Miss Case and report to you later.

Last summer, in making the statement of resources, I omitted the contribution of the American Church because Miss Buse had been released. Since she did not accept release and has been at the college the past year, I take it for granted that the American Church has paid the stipulated amount, but I will check this up with Mr. Carter. I have no doubt it will be continued as long as Miss Buse is at the college.

The action of our Committee calls attention to the possible withdrawal of the Y.W.C.A. support and requests that, in the event of such withdrawal, expenditures be reduced accordingly. It also calls for including in the expenditures, \$4,230.89 in order to write off one-third of the total deficit.

We at this end cannot estimate field receipts, and so in authorizing the Budget it seems best for us to follow the plan of guaranteeing receipts from America and leaving it to the field to balance the Budget, taking into consideration the receipts from local sources. We understand that a smaller enrollment makes it difficult for the college, for the reason that expenses to a large extent are not determined by the number of students enrolled. We sympathize with you who are under the burden and trust that a way will be found which will make it possible for you to limit expenditures to an assured income.

Sincerely yours,

*E. M. S. contribution stand*

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*Copy to Mrs. Thurston*

March 23, 1928

Mr. Edwin Marx  
Room 420, 20 Museum Road  
Shanghai, China.

Dear Mr. Marx:

We realize that according to the By Laws the choice of a treasurer is in the hands of the Board of Control. However, since the treasurer has such close connection with the organization in America, we thought that it would not be out of place to let the Board of Control know any thought that we might have on the subject.

As you know, the question of a treasurer for the college was, at our Atlantic City meeting, referred to the Finance Committee. This Committee discussed it somewhat at a later meeting and expressed a strong desire to have as treasurer when Mrs. Thurston leaves, one who is a member of the Ginling group. With conditions as they are in China, this seems to us especially desirable. We in America have not sufficient knowledge on which to suggest possibilities, though Dr. Hackett's record in Canton was spoken of as a reason for mentioning her as one who is probably fitted to do the work. We know that there are other considerations besides fitness for the task, so we felt that we could go no further in suggestions. We trust that the right person will be found to take over this important piece of work.

Another question we would raise with the Board of Control is in regard to Miss Lanawalt. Since the Board took action before she left China, requesting her return to the college, is it not fair for all concerned that there be a reconsideration if there is a feeling that her return is not for the best interests of the college?

Rejoicing in the achievements of Ginling, and trusting that all is going well during this second semester,

Very sincerely yours,

*A copy of this goes to Mrs. Thurston  
May I in this informal way, acknowledge  
the cablegram regarding Miss Guish  
received to-day? It is being  
transmitted to her.*

*E. R. B.*

0152

March 23, 1928

CONFIDENTIAL

Mr. Edwin Marx  
Room 420, 20 Museum Road  
Shanghai, China

Dear Mr. Marx:

I have been asked to bring to your attention as Secretary of the Board of Control, the fact that the Ginling College Committee expects Mrs. Thurston to take her leave of absence as soon as is convenient after Miss Wu reaches Nanking. Miss Wu's return has been delayed beyond expectation or desire on her part. She had a tentative sailing reservation for April 7 but has written me that she has cancelled that and is necessarily postponing her departure. She writes that she is keeping Mrs. Thurston informed.

Mrs. Thurston has indicated that it will take some time to turn over the work to Miss Wu, also that she has personal matters to attend to, but I have received the impression that she has been thinking of leaving in June. How Miss Wu's delay will affect her plans, I do not know, but we hope that the necessary transfer can be made in time for Miss Wu to take hold alone in September. No one could question Miss Wu's affection for Mrs. Thurston and her loyalty to her, -at the same time, it is evident that she feels that if she is to carry responsibility, she must do it alone, and in this the Ginling College Committee agrees with her.

It is natural for one in Mrs. Thurston's position to wish to have the future settled before she leaves China. However, as I have written, we in America feel that it is impossible at this time to say what Mrs. Thurston's future relation to the college should be. The determination of this depends almost exclusively on conditions at the close of her leave of absence, and no one can predict the situation in China a year hence. With all sympathy for Mrs. Thurston's feelings, we sincerely hope that she will accept this point of view and be willing to leave China, with decision as to the future pending.

With appreciation of your work in behalf of Ginling College and of your constant interest,

Very sincerely yours,

*We have, previously to this, tried to indicate the above to Mrs. Thurston, and we now feel that you, as representing the Board of Control, should know our position. A copy of this is not sent to Mrs. Thurston.*

0153

Telephone: Central 3762.

UNITED CHRISTIAN MISSIONARY SOCIETY  
CHINA MISSION  
20 Museum Road, Room 532  
SHANGHAI.

Telegraph & Cable Address,  
"Disciples, Shanghai."

RECEIVED

APR 20 1928

APR 20 1928

RECEIVED

March 28, 1928.

Miss Elixabeth Bender,  
150 Fifth Avenue,  
New York, N.Y., U.S.A.

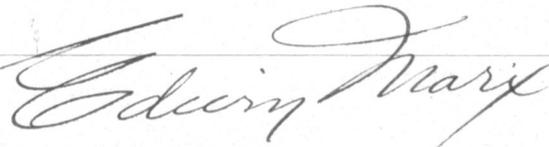
Dear Miss Bender,

We thank you for your letters of February 24 and 25, and the enclosed Minutes of the Ginling College Committee Meeting of January 13; also the treasurer's report for the period July 1 - December 31, 1927. We are grateful to the Committee for the careful attention that has been given to these Ginling College matters, and for your full letters of explanation.

I do not have any other comment to make at the present time.

With best wishes,

Yours sincerely,



Edwin Marx.

Secretary for the Executive  
Committee and the Board of  
Control.

EM/PD

0154

April 23, 1928

Mr. Edwin Marx  
20 Museum Road  
Shanghai, China

My dear Mr. Marx:

In one of my recent letters I reported the desire that Miss Hanawalt's case have consideration at the hands of the Board of Control. Miss Cogswell's case is similar in that she is holding herself ready to go to Ginling if needed, it being understood, of course, that it be at a time when her contract here will make it possible. It seemed best for our Executive Committee to take general action which covers these cases, and the following has been adopted:

"Resolved that in the case of members of the Ginling faculty now in America and holding themselves ready to return to China, the Ginling College Committee request the Board of Control to take formal action as to the desirability of their return, this action to be largely based on the judgment of the Chinese."

Both Miss Hanawalt and Miss Cogswell are in the class covered by Board of Control action last fall, this action leaving them free to make plans to remain in America during 1928-29. Immediate action is therefore not called for, but I suppose it would regularly come at the Annual Meeting of the Board of Control next October. It would be near the end of the year when information by mail would reach us, and that would seem to be none too early for the young women concerned to know what was expected of them the following year. We hope that you will consider our request not out of place, and that action will be taken at the appropriate time.

Sincerely yours,

0155

RECEIVED

MAY 21 1928

*Miss Holger ✓*

*Return to E. R. B.*

April 24, 1928.

Miss Elizabeth R. Bender,  
150 Fifth Avenue,  
New York, N.Y.

*Personal*

Dear Miss Bender,

I have your confidential letter of March 23. I am glad to have this explicit statement on your part of the feeling of the Ginling College Committee in regard to the subject with which it deals.

In view of Miss Wu's delayed return, Mrs. Thurston has postponed her sailing, which would have taken place, I think, in June or early in July. Of course, she will not plan to leave until Miss Wu has arrived. How long she will remain after Miss Wu's arrival is not determined. I think she herself is thinking of remaining until about January 1929. It may be that she will decide to go soon after Miss Wu arrives.

I am not sure what we can do in the matter, but I can assure you that I will do my best to have this carried out in the way the Ginling College Committee suggests. Personally, I feel as you do about it.

With thanks for your communication and with very best wishes, I remain,

Yours sincerely,

*Edwin Marx*

May 29, 1928

Mr. Edwin Marx  
20 museum Road  
Shanghai, China

Dear Mr. Marx:

I thank you for your letter of April 24 received yesterday. Another one written on the same day reached me a week earlier.

We understand that it is not easy to find a suitable solution for the problem of a college treasurer, and are assured that you are doing your best. We sincerely hope that the right person will be found.

You say that the matter regarding Miss Hanawalt is also receiving attention, and as soon as you have something definite to report you will communicate with us. Various rumors have come to us, to the effect that she has been asked to resign, or that the suggestion has been made to her that she resign. The question is a difficult and delicate one, but we think it is a subject for Board of Control action, and hope that it will be given consideration in this way, after Dr. Wu has had time to give it consideration in the light of the knowledge that will come to her after reaching Ginling.

Dr. Wu will be in China before this reaches you. She has a heavy task and large responsibilities before her, and will need all the backing and cooperation that can be given. She goes to her work with real sacrificial devotion and large courage. We are praying that she may have all that is needed to meet the difficult situation.

Sincerely yours,

0157

**RECEIVED**

MAY 28 1928

*Miss Hodge  
Please return to E.R.B.*

April 24, 1928.

Miss Elizabeth R. Bender,  
Secretary of Ginling College Committee,  
150 Fifth Avenue,  
New York, N.Y., U.S.A.

Dear Miss Bender,

I have your letter of March 23. We are doing our very best to find some suitable solution for the problem of a college treasurer. We understand the concern which the Ginling College Committee must feel regarding this and we also realize the importance of it. We do not know yet what arrangements can be made. The matter regarding Miss Hanawalt is also receiving attention and as soon as we have something definite to report we will communicate with you.

We are disappointed that circumstances have again made it necessary for Miss Wu I-fang to postpone her sailing, but we realize that it is unavoidable and members of the college group on the Campus have sent her a cablegram telling her not to be unduly concerned but to complete whatever is required in connection with her degree work in America. We are all glad that we can look forward definitely to her coming.

With very best wishes,

Yours sincerely,

*Edwin Marx*

Edwin Marx.

EM/PD

V  
The Students Association.  
Ginling College.  
Nanking, China.

Copy.

April 29, 1928.

To the Board of Control of Ginling.

Dear Members of the Board of Control,

Now when Miss Wu, the new president is coming we hear that the problem regarding Mrs. Thurston's staying or leaving college is discussed, but her future relationship with Ginling is not yet decided. May we now ask the favour of expressing our opinion concerning this problem?

Through all troubles and difficulties the college education for women has been carried on steadfastly with bravery and patience ten years as a day. Ginling College is inspired by Mrs. Thurston for her spirit of love and service. During all the time of constant change, she has wisely planned the college work so to meet exactly what we need. For her experience and far-sightedness we have been safely guided toward the greater and loftier goal. As she had already done so much for us, we believe that she would be to help us more if she were here, no matter how the condition is changed. So you see how much we hope to have her staying here in College.

Mrs. Thurston has her plan for the great future of Ginling, and for years she has worked on it. So she may know Ginling better than other does. If she stays, she would be able to help Miss Wu greatly, so as to make her work smooth.

From what we know Mrs. Thurston is broad in mind as well as she is frank. There would be nothing inconvenience for Miss Wu to carry out what she thinks best. Besides this the former relationship as teacher and student would be the cause of mutual understanding and cooperation. So for the best of Ginling we hope that Mrs. Thurston would stay instead of go.

We would be very much obliged if you let our opinion be taken into consideration during your meeting. All of us are longing to hear its result.

Sincerely yours,

The Student Body of Ginling College.

Per. Chen Pin-dji.

Ginling College,  
Nanking,  
May 2, 1928.

Rev. Edwin Marx.  
Secretary, Board of Control,  
20 Museum Road,  
Shanghai.

Dear Sir,

It is our great sorrow to hear the news that Mrs. Thurston will leave us after the coming of our new president, Miss Wu. If this be realized, we cannot tell how we miss our ex-president, Mrs. Thurston, to whom we owe much gratitude. Nothing will help us more than writing to you to beg you to give us the privilege of having Mrs. Thurston to be with us the following days. Although we are longing for the arrival of Miss Wu, we are still anxious to have Mrs. Thurston's kind cooperations and warm cares. May we, the members of the class of 1931 send you this unanimous entreaty and have your countenanced answer.

Sincerely yours,

The members of 1931.

Secretary: (Gan Bih-yuin)  
(Djang Tsuen-ping).

V

Ginling College,  
Nanking, China.  
May, 3, 1928.

Dear Board of Control,

The Ginling student body as a whole, we know, has sent you a message about our general desire of having Mrs. Thurston with us and may we, as the tenth graduating class, claim the privilege to re-assure you of our opinion. We feel, of course, that we owe much to every one of you but we especially feel that, as Ginling graduates, we owe our very chance of having such a proper education to Mrs. Thurston who made the existence of Ginling possible and that, as the daughters of the Ginling Family, we owe the motherly care to her no less. We are glad to be able to find a proper future college president in Miss I. F. Wu but we believe still more firmly that our college in the years to come will need Mrs. Thurston's loyal service and motherly care just the same, if not more; so here we send you our unanimous vote of begging you to take our humble opinion into consideration.

Yours very sincerely,

The Class of 1928.

(Per. Sec. )

0161

May 10, 1928.

Miss Elizabeth Bender,  
150 Fifth Avenue,  
New York, U.S.A.

RECEIVED  
JUN 9 - 1928

Dear Miss Bender,

I am acknowledging receipt of your letter of April 10. We are sending you under separate cover a copy of the Executive Committee Minutes of April 21. You will note in item No. 2 that on account of the delay in Miss Wu's return, the meeting of the Board of Control has been indefinitely postponed. There did not seem to be enough business requiring the Board of Control's attention to justify us in holding a meeting previous to Miss Wu's arrival.

No. 3 was taken because there are certain functions at the present that have to be performed such as the signing of diplomas and other details of administration that required to be clarified.

You will note under No. 8, the action of the committee in regard to Dr. Hackett. We have suggested to Dr. Hackett your proposal that she might serve as treasurer in case she finds it possible to change her plans and remain another year. We are afraid that it is rather improbable that Dr. Hackett will change her plans but if she does it will meet with the heartiest approval of the Executive Committee and the College community.

The preliminary department is working on the details of preparing documents required if Ginling College is to be registered with the Chinese Government. This committee will be urged to report to the Board of Control in the near future. I believe there is nothing else in the minutes that requires special comment. I am enclosing copies of three letters, which have been received from the students of the college relating to the question of Mrs. Thurston's future relationship with the college. This will be turned over for consideration to the Chinese committee which is preparing a report with recommendations on this subject.

With best wishes,

Yours sincerely,

*E. Marx*  
*per. l. b.*

Edwin Marx.

EM/PD  
Encl. 3.

0162

over

July 10, 1928

Mr. Edwin Marx  
Room 532, 20 Museum Road  
Shanghai, China

Dear Mr. Marx:

I am writing to acknowledge receipt of the Minutes, with covering letter, of the meeting of the Executive Committee held June 4. We are glad to have the full action of the Committee regarding the faculty needs for 1928-29.

You will be disappointed to know that both Miss Case and Miss Cogswell feel that they cannot be released from the contracts which they have signed for the coming year. Miss Reid, who is serving as our Candidate Secretary, is making an earnest effort to secure the people needed. Miss Case generously offered to help in finding someone for the Department of Physical Education.

I am making a similar report to Dr. Wu and will write her from time to time as to the progress that is being made in finding the members of the staff that have been asked for.

Yesterday I sent the following cablegram to Nanking:

"Appointment native doctor approved, strongly urge.  
Would it not be possible. Reply by telegram."

There is a strong feeling here that the time has come to have a Chinese doctor attached to the college, rather than an American one. Medical schools in China seem to be sending out fine Chinese women, and we have wondered if a suitable one could not be found for Ginling. Aside from our desire to make the staff as strongly Chinese as possible, there is the difficulty that we encounter in finding the right American woman for the position. It seems improbable that in this short time we can find the right person. Then too, we have in mind the delicacy of the situation in Nanking and the danger involved in putting into the college someone who is not acquainted with conditions and who is a stranger to China. In view of all these considerations we thought it wise to cable, strongly advising that a Chinese doctor be found.

0163

JUL 10  
1928

#2--Mr. E. M.

The Minutes of the June Meeting of the Ginling College Committee will be late in reaching China. A number of matters have had to be submitted for consultation by correspondence before the Minutes could be put into final form. This has been due both to the small number present at the meeting and the fact that Miss Hodge, with whom conference was necessary, has been traveling and there have been delays in reaching her.

With kind regards,

Very sincerely yours,

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0164

July 25, 1928

Mr. Edwin Marx  
20 Museum Road  
Shanghai, China

Dear Mr. Marx:

Enclosed you will find the Minutes of the meeting of the Ginling College Committee held June 13. Before they could be duplicated many long distance conferences were necessary, and this, together with other unavoidable circumstances, has caused a delay in the distribution of the Minutes.

We are deeply troubled over the resignation of Miss Reid as Candidate Secretary, for she has handled the work willingly and efficiently. When her resignation came we thought that probably there would not be much candidate work, but a little later the cablegram came asking for several new appointees. Fortunately Miss Reid is to be in the city most of the summer and has consented to handle the work, even though her resignation has been accepted. What provision will be made permanently for this work we do not know.

In this connection I will make note of the resignation of Miss McVeigh, occasioned by her marriage to the Reverend A. Le Grand of Wauwatosa, Wis. Her successor on the Ginling College Committee has not yet been appointed.

Our action regarding Mrs. Thurston remaining at the college next year does not require special comment, but I am happy to take this occasion to register the gratification that we feel in the loyalty and devotion which the students give her in such large measure. The letters received from different groups of the student body were presented to the Committee and read with sympathy and interest. The question raised has many elements in it, and we feel, as indicated by our action, that the actual decision should be left with the Board of Control.

It is not the desire of the Ginling College Committee to dictate in matters relating to leave of absence of Chinese members of the staff. We do feel, however, that it would be well to have a defined policy embodying general principles, especially in the matter of salary and other expenses during absence from the college. We should be glad to have the Board of Control work out such a policy and report it to our Committee.

JUL 25  
1928

#2--Mr. E. M.

The matter of increase in the salaries of foreign members of the staff has been in our thought for some time, for we have been conscious of the increased cost of living, but with our Budget in its present condition, it seemed difficult to do anything. It was at one time suggested that, in order to relieve the strain, we approve the plan of the college paying for the heating of the faculty dormitory, but in view of our desire to conform in all such matters to Mission policy, it did not meet with the approval of the Finance Committee. At our meeting in June we felt that, in harmony with our policy of conforming to the rules of the cooperating Boards, an increase should be made, even though it was not clear how it could be provided for. On calculating the average of the amounts paid by the Boards to unmarried women missionaries it was found to be \$863. Since \$864. (approximately the average), divides into twelve monthly payments of \$72. each, we accepted this figure as representing the new salary. We realize that it may not be easy, even on this slightly increased basis, to meet the demands that come to the foreign staff at Ginling, but we hope that it will relieve the strain to some extent at least.

The action regarding a cablegram requesting Dr. Hackett to reconsider her resignation has been covered in a previous letter, also Miss Griest's resignation.

Regarding the Executive Committee action that the Board of Control act in the case of members of the staff now in America, the recent cablegram from Ginling asking for the return of Miss Cogswell covers her case, but no action in regard to Miss Hanewalt has been reported.

Miss Barber's long illness has made a heavy demand on our Committee, especially as it has not been included in the Budget. We have from the beginning paid a share of her medical expenses as voted by the Committee. For some months after her return we paid her a salary of \$75. a month, but she is now receiving an allowance of \$35. a month. She has been taking treatments at intervals and is hoping that the trouble has been overcome. She is looking forward to being able to begin work in September, but the summer will be a test. If she goes through it safely we may be assured that she is at last free from the trouble that has been so persistent and distressing.

It seemed wise to provide for Dr. Wu's travel as indicated in the Finance Committee action, which was ratified by the Ginling College Committee. We assume that the Board of Control will approve our action.

The action in regard to Mrs. Thurston's furlough allowance is intended to record our approval of paying her the maximum, though she has not been on the field five years. It might have been assumed without a formal vote, but we took this method of making it clear.

Our action in regard to the advance of money for Miss Hwang's return passage has been reported in a previous letter, and no further comments are needed.

0166

JUL 25  
1928

#5-- Mr. E. M.

It seemed to our Committee that matters relating to the Ginling Memorial buildings should be considered. We understand that the tablets prepared by the Building Fund Committee have been sent to China. We are in sympathy with the feeling that has delayed action in putting them in place, but at the same time we feel that in order to keep faith with the donors, something should be done.

The designation of the buildings as memorials is another question. The Smith Building is predetermined. We understand also that the Science Building is necessarily a recognition of the Harkness gift. I do not know whether there are other specific designations. It would seem necessary for us in this country to have a list of the tablets that have been received, with the inscriptions which they bear, together with a list of the buildings and such designations as are already determined. We should also like to have a list of the buildings that are yet to be erected, with information as to when, in the judgment of the Board of Control, building is likely to be undertaken. With these lists before us we can check up with the official lists in our office. We hope that in this way we can come to a definite agreement as to the assignment of individual buildings as memorials. We should like to know also the thought of the Board of Control in regard to the substitution of new tablets in Chinese for the ones on hand, and also in regard to our suggestion that they be placed inside the buildings. It is also our thought that appropriate tablets in Chinese be used to designate memorial rooms.

The Hutchison Memorial presents a rather complicated question. The Hutchison family gave the money in installments and the part that was paid before the campaign closed did not go to Miss Olson for certification in a designated way, but was included in an unspecified total. For this reason a tablet was not made by the Building Fund Committee. The Ginling College Committee will provide for the making of the tablet if the ones now in China are to be used. If new tablets are to be substituted, this one should be added to the list.

I have not attempted to cover our actions relating to finances, as I am following my usual custom and asking our Treasurer to write you in regard to these matters.

A question has arisen as to what authority the Ginling College Committee shall attach to the actions of the Executive Committee in China. We appreciate the promptness with which these Minutes are forwarded, for they give us important and valuable information. Is it understood that none of the actions of your Executive Committee become effective until they have been ratified by the Board of Control? Or, on the other hand, is power given in certain matters so that action by the Executive Committee is final? We shall be glad to be instructed at this point.

With congratulations on the happy closing of the academic year, and with all good wishes for the future,

Very sincerely yours,

*Elizabeth R. Bender*

0167

CONFIDENTIAL

July 27, 1928

Mr. Edwin Marx  
20 Museum Road  
Shanghai, China

Dear Mr. Marx:

You will have noted the action of the Ginling College Committee on June 13 regarding Mrs. Thurston. Many elements enter into the question of her relation to the college next year. You in China are more familiar with them than we, so it seemed best to leave the actual decision to the Board of Control. We in America can base our opinion on general principles only, and on this basis it has seemed to us, as you know, that Dr. Wu should have an opportunity to carry responsibility by being left alone after a reasonable length of time during which she would need help from Mrs. Thurston. At our meeting on June 13 I was asked to report to you that we are still of the same opinion and feel that after a period of approximately three months of such help Dr. Wu should be left to carry responsibility alone. The latest letters from Mrs. Thurston indicate that she is not averse to remaining at the college next year. We hope, however, that a different plan will be found, one that will work out happily for Mrs. Thurston herself, for Dr. Wu, and for the students who are so splendid in their loyalty and devotion to Mrs. Thurston.

I think that you understand that what I have written above applies only to Mrs. Thurston's relation to the college during the academic year 1928-1929. We feel that her relation to the institution after that is an entirely different question and should be considered separately. We are waiting for recommendations from the field as to a permanent place for her in connection with the college. The decision can probably be made more wisely at a later time, when conditions are a little more settled than at present.

At our June meeting I was also asked to repeat our request for action by the Board of Control regarding staff members in America as applying to the case of Miss Hanawalt. It hardly seems regular and right for her to be left in the position of knowing that her return is not desired at the same time that a formal request for return stands on the records. We know that the case is a difficult and delicate one, but we hope that a satisfactory solution will be found.

With kind regards,

Very sincerely yours,

0168

Telephone: Central 8762.

UNITED CHRISTIAN MISSIONARY SOCIETY  
CHINA MISSION  
20 Museum Road, Room 532  
SHANGHAI

Telegraph & Cable Address,  
"Disciples, Shanghai."

RECEIVED

SEP 15 1928

August 20, 1928

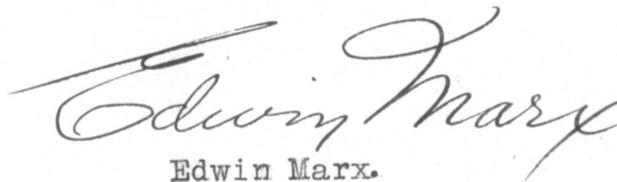
Miss Elizabeth Bender,  
Ginling College Office,  
New York.

Dear Miss Bender,

This is to acknowledge receipt of your letter of July 25, enclosing copies of the Minutes of the Ginling College Committee dated June 13, and the statement of the treasurer from January 1 to May 31. I will arrange to bring this to the attention of the Administrative Offices of the college.

I shall not attempt to comment on the Minutes at this time. They will be thoroughly studied by the members of the Executive Committee and the college Administration and anything which requires action will be taken up by these bodies in due time.

Yours very sincerely,

  
Edwin Marx.

EM/PD

0169

Telephone: Central 8762.

Do not copy this g.r.g.  
UNITED CHRISTIAN MISSIONARY SOCIETY  
CHINA MISSION

17  
Telegraph & Cable Address,  
"Disciples, Shanghai."

20 Museum Road, Room 532  
SHANGHAI.

Recd Aug. 6  
July 23, 1928.

Miss Elizabeth R. Bender,  
150 Fifth Avenue,  
New York, N.Y., U.S.A.

Dear Miss Bender,

I am sending you herewith set of Minutes and other documents connected with the meetings of the Board of Control, July 4th and 5th. The Executive Committee met on July 3, and the Minutes of that meeting are also enclosed. In connection with the Minutes of the Board, I will make the following comments. I have asked Mrs. Thurston and Dr. Wu both to write you as fully as they care to do in connection with any points in these minutes or the general situation of the College. They may supplement my comments with further details and with their own view-points.

This was the first meeting that Dr. Wu had with the Board of Control as a body, and her presence with the Board was most welcome. The Board members, both individually and as a group have extended a cordial welcome to Dr. Wu, with assurance of their hearty support to her in her new position as President. Dr. Wu on her part expressed a hearty reciprocation of these feelings and we are looking forward to a happy and harmonious cooperation between Dr. Wu and those who are interested in the welfare of the College.

Mrs. Thurston is planning to go to Kuling this month for a well deserved rest. After leaving Kuling she may visit Changsha, Nanchang and other points, returning to the college for the Founders' Day exercises at the end of October, if not sooner. Thus she will be in attendance at the exercises for the formal installation of Dr. Wu as President. She thinks of sailing from China possibly in January.

#### REGISTRATION.

Item No. 2 of the Minutes approves of the Board of Control proceeding to apply for registration, on the

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JUL 23  
1928

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understanding that the Christian character of the college be maintained. The Board of Control discussed very fully what may be involved in the registration. The college wishes and intends to demonstrate to the fullest degree its sympathy with the Chinese National ideals, and to recognise the sovereignty of the Chinese Government. At the same time the Board of Control expect to stand firmly by maintaining the Christian character of the college. Just what these principles will involve in detail will have to be worked out by conference and negotiations with the responsible officials of the Government when the time comes to register. We will refer to this subject again in connection with other items below.

RE-ORGANISATION.

It is understood that in order to comply with the regulations for registration of private schools in China, the college will have to modify its organisation in certain respects to what it has been heretofore. For example, the Board of Control must consist of a majority of Chinese members. The Chairman of this Board as well as the President of the college must be Chinese. The authority for deciding questions of administration and for control of the property of the college, must be vested in this Board. This fact, together with many other changes in details of organisation, naturally make it necessary to re-write the constitution.

Accordingly the Executive Committee some months ago appointed a sub-committee to draft a new constitution in line with the requirements of re-organisation. That constitution was presented to the recent Board of Control. By them it was thoroughly discussed. I am sending you two copies of the constitution, one just as it was presented to the Board of Control, (Exhibit A of the enclosure), and the second as it resulted after being revised by the Board of Control. As I understand it this draft of July 5, (Exhibit D) is now submitted to the Ginling College Committee for their consideration and action. We hope it will be possible for the Ginling College Committee to give thorough consideration to this document at an early date, and either approve it as it is, or provide us with the different suggestions.

Points for Particular note  
in the Constitution.

In connection with the proposed new constitution we would call the atten-

tion of the Ginling College Committee especially to the following:

Name of the Board.

In connection with the practice which has been generally accepted in China,

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JUL 23  
1928

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the name which will be applied to these Boards will be the Board of Directors. The names most commonly used have been the Board of Managers and Board of Control. For the sake of uniformity and to avoid misunderstanding on the part of the Government it seems best to use the uniform name, "Board of Directors", for all those boards which perform the same function for various institutions.

Declaration of Purpose. You will note that we have formulated three different statements of purpose, as indicated in Exhibit B. The first of these is the one adopted by the Board of Control. However, there is some question as to whether it is acceptable to the Government officials; some of whom distinctly prefer that the Declaration of Purpose should be stated entirely in educational terms without any use of religious terminology. The second statement of purpose is one which the officials have indicated would be entirely acceptable to them. The third formulation is one that was suggested in the Board meeting as probably being better than No. 2 for the Government, if they did not wish to accept No. 1.

In as much as this is a matter in which it may be possible to make verbal changes without disturbing the fundamental spirit of the statement, the Board felt it would be best to take the following course:

"Voted to explain to the Ginling College Committee the reasons why it may become advisable or necessary to substitute one of the following statements, or a similar statement in place of the one voted for above; and to request of the G.C.C. that should such be the case, the question be left to the discretion of the Board of Control with power to act at the time they apply for registration."

We hope the Ginling College Committee will grant this request.

Composition of the Board of Directors.

The constitution simply provides that the "Board of Directors shall consist of members, a majority of whom shall be Chinese, elected in a manner agreed upon with the Board of Founders. A special committee has been appointed to devise the best method of apportioning and electing the representatives on the Board of Directors. It is desired that each of the groups affiliated with co-operating mission boards, should be adequately represented; that each group which is contributing to the support of the college, such as the Y.M.C.A., the Smith College, the London Missionary Society, and so forth, should

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be represented as fully as practical; and also that Chinese church members should be represented. To get all of these groups represented without making the number of the Board of Directors unwieldy is not easy. These details will be referred to the Ginling College Committee as soon as the special committee has been able to report to the Board of Control which ought to be at the next meeting, at the end of October.

LEASE OF PROPERTY.

The agreement between the Board of Directors and the Board of Founders, in Section 3, provides a form of property lease. This lease enables us to comply with the government regulation that control of the property must be vested in the Board of Directors, and yet it does not invalidate the title of the trustees in America to the ownership of the property. There is nothing different in this form of lease from what most of the other Christian colleges in China have already proposed to their trustees in America. The trustees of the University of Nanking have already approved this arrangement for the University of Nanking and we do not anticipate that we will find any difficulty in agreeing to the same arrangement for Ginling College.

Please note that under this section in the paragraph No. 4, there are certain details to be worked out, as to valuation of grounds, buildings, equipment, and the amount to be set aside each year for repairs and replacements.

STAFF.

Section 4 of the agreement refers to the staff, and provides that the Board of Founders shall support missionaries as members of the staff of the college. This same matter of supporting the missionary staff is referred to in Section 6 under "Finance". You are aware that heretofore there has been no distinction so far as the budget of the college is concerned between items for missionaries and other items in the budget. The various mission boards have paid in directly to the Ginling College Committee a sum of money sufficient to support foreign members of the staff, but technically these missionary members were employed and paid by the Board of Control.

The question has been seriously raised whether it is desirable to put the responsibility for the support of foreign members of the staff on a Board of Directors which will hereafter be predominantly Chinese. The alternative will be to have the missionary members supported

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by their own missionary boards which contribute their support, or by the Ginling College Committee. The members of the college faculty do not find it easy to give their consent for a change from the practice followed heretofore, and all members of the Board of Control recognise that there are advantages in the practise heretofore followed. But on the whole, considering the possibilities of embarrassment that may arise in the future from having the foreign members supported by funds which will increasingly be raised in China, incline the Board of Control to vote for Section 4 and Section 6 as they stand. That is to provide that hereafter the missionary members of the college faculty should be supported directly either by their own mission boards or by Ginling College. We assume that you will understand how this plan works in other colleges in China, such as Lingnan University, and the University of Nanking. If there is any further question we shall be glad to explain further the views of the Board of Control.

In conclusion it may be well to point out that these documents bear a close resemblance to the similar documents which have been prepared for other colleges in China, such as Shanghai College, Soochow University, Lingnan University and the University of Nanking. Practically the only changes made have been such revisions as were necessary to fit the particular case of Ginling College. In all other respects these documents are practically identical with the constitutions and agreements of the institutions. The fact that the boards of Founders in America have approved the documents for these institutions leads us to hope that the Ginling College Committee will not find serious obstacles to giving their approval to these documents for Ginling College.

Yours very sincerely,

*Edwin Marx*

Edwin Marx.  
Secretary.

EM/PD

0174

*Mrs. Thurston*

August 22, 1928.

**RECEIVED**  
SEP 1 1928

Miss Elizabeth R. Bender,  
150 Fifth Avenue,  
New York, U.S.A.

Dear Miss Bender,

I have your letter of July 27.

So far as Mrs. Thurston's relation to the college is concerned, there has been no decision yet. A Special Committee was appointed representing the Chinese constituency, particularly the Alumnae, for the purpose of preparing a recommendation. This Committee has not presented any report yet. I do not know what headway they are making. So far as the present year is concerned, Mrs. Thurston has expressed the intention of being away from the college most of the time until she sails from China in January. This ought to give Dr. Wu as much freedom as she needs for getting into the work and at the same time, Mrs. Thurston would be in call in case any assistance for information is needed. I reported to you the action taken by the Board of Control at its meeting July 4 and 5, in regard to Miss Hanawalt. We trust that that will satisfy your requirements in regard to her.

With best wishes,

Yours sincerely,

*Edwin Marx*

Edwin Marx.

EM/PD

*over*

August 31, 1928

Mr. Edwin Marx  
Room 532, 20 Museum Road  
Shanghai, China

Dear Mr. Marx:

I am writing to acknowledge the recent communications that you have sent. These are the Board of Control Minutes with covering letters and the documents relating to reorganization. We appreciate the care which you have taken in dealing with the case of Miss Hanawalt and the statement which you sent. I will not comment on them at this time but will present them to the Ginling College Committee.

We have heard fine things of the work of Miss Priest as Treasurer of the University, and I think our Committee will be glad to endorse her appointment as Treasurer for Ginling if the arrangement is consummated, though under ordinary circumstances it would seem a regular and better plan to have someone handle the work who is more closely identified with the college. I realize that it was impossible at this time to make such an arrangement, and the one proposed seems best under the circumstances.

You say that if possible you would like to have an indication by the end of October as to the attitude of the Ginling College Committee in the matter of reorganization. I assure you that we will do our best to get such information to you by the time you mention, but I will say that it will prove difficult, and it may be impossible, to meet your wishes. In order to get word to you by mail by the last part of October we ought to have our meeting not later than the middle of September. It may prove impossible to get our Committee together at that time. It is practically certain that we cannot secure a large attendance, and the matters are so important that they would seem to call for consideration at a representative meeting. We succeed in getting such a meeting only once a year, in January, and I wish that it were possible without injury to the college to defer action on reorganization until that time. What I have said about this is on my own responsibility. I have written Miss Hodge about it, but have not yet received a reply. You can depend on both of us making an effort to meet the wishes of the Board of Control.

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#2--Mr. E.M.

AUG 31  
1928

You say that you have asked both Dr. Wu and Mrs. Thurston to write as they may wish in connection with actions of the Board of Control or the general situation of the college. We welcome all light that comes to us and are glad to have help from as many as possible, for at the best it is difficult for us at this distance to understand situations and have a proper background for wise decisions.

With appreciation of your work as Secretary of the Board of Control,

Very sincerely yours,

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*over*

September 18, 1928

Mr. Edwin Marx  
Room 532, 20 Museum Road  
Shanghai, China

My dear Mr. Marx:

Miss Hodge and I have today had our first opportunity since the summer vacation to consult on Ginling matters. We have gone carefully over the possibility and desirability of calling a meeting of the Ginling College Committee in the near future. It will be impossible for us to get a full meeting before January, which is the time for our regular Annual Meeting. We feel that the question of reorganization is too important to be decided by a few or submitted to the committee for a correspondence vote. Furthermore, Dr. Speer is taking his vacation during the month of September, and we do not feel it right to decide the questions of reorganization without the President of the Board of Trustees. We would therefore like to defer consideration until January, and submit this to you with the suggestion that you cable us at once if this creates an impossible situation for you on the field. At this distance we do not know what pressure the government is bringing to bear to secure an immediate decision.

If you should find yourself under the necessity of taking definite action on important matters, especially the statement of purpose, a cable from you would indicate to us that immediate action is called for. We should be glad to have this understanding with you, and on this basis defer decision until the Annual Meeting in January. You will remember that the date of our Annual Meeting was fixed so as to secure a representative attendance, and also to act promptly in a meeting of the full committee, on the actions of the Board of Control at its Annual Meeting.

While there are some points connected with registration on which the Ginling College Committee has not acted, I think we have made it clear that we are in full sympathy with a reorganization that would give the largest measure of control to the Chinese and meet the requirements of the government in-so-far as they do not compromise the Christian character of the school.

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#2--Mr. E. M.

I trust that you understand the difficulties of the situation here in America. Assuming that you do, we will delay action on the reorganization documents that you have sent us unless we have a cablegram from you asking for immediate consideration. Under those circumstances we will do our best and report to you by cable.

Sincerely yours,

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February 13, 1929

Mr. Edwin Marx  
Room 532, 20 Museum Road  
Shanghai, China

Dear Mr. Marx:

It was with sincere regret that our Committee learned through the Minutes of the Board of Control that you had resigned from secretaryship of the Board. At our meeting on January 7 we voted hearty concurrence in the action of the Board in placing on record our deep appreciation of your services, and as Secretary I was asked to convey this action to you.

We are grateful for the deep interest that you have shown in the college during the years that you were connected with it, and the efficient service that you have given. Please be assured of our high esteem and our best wishes.

Very sincerely yours,

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Telephone: 18762

UNITED CHRISTIAN MISSIONARY SOCIETY

Telegraph & Cable Address.  
"Disciples, Shanghai."

CHINA MISSION

20 Museum Road, Room 532

SHANGHAI

March 12, 1929

Miss Elizabeth R. Bender,  
Ginling College College,  
150 Fifth Avenue,  
New York City, U.S.A.

RECEIVED

APR 8 1929

My Dear Miss Bender:

I have your very kind letter of February 18, regarding my resignation from the Board of Control, and my services as secretary. I am very grateful to the Ginling College Committee and to you for this letter. I have counted as one of the rare privileges of my service in China, my special connection with Ginling College and with the Ginling College Committee, through my membership in the Board of Control.

With very best wishes,

Yours sincerely,

  
Edwin Marx

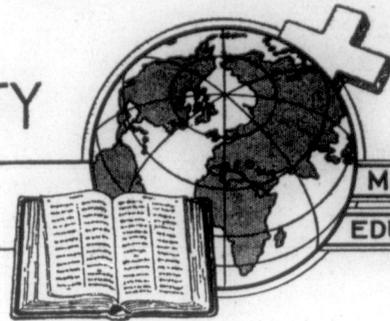
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# UNITED CHRISTIAN MISSIONARY SOCIETY

(DISCIPLES OF CHRIST)

MISSIONS BUILDING, 222 DOWNEY AVENUE, INDIANAPOLIS, INDIANA



MISSIONS

EDUCATION

## DIVISION OF FOREIGN MISSIONS

Department of Africa and India Missions  
C. M. Yocum, Secretary

Department of Latin American Missions  
Miss Lela E. Taylor, Secretary

Department of Oriental Missions  
Alexander Paul, Secretary

June 29, 1935

Cable Address—"GO"

Telephone IRvington 1166

Miss Florence G. Tyler, Secretary,  
Ginling College Committee,  
156 - 5th Avenue,  
New York City, New York.

Dear Miss Tyler:

Your good letter of the 17th instant addressed to Miss Lela Taylor has come to my desk for acknowledgment. Miss Taylor has been in poor health for about two months and is not able to come to the office. She saw your letter and asked me to acknowledge it.

We note what you say with reference to the need of raising the \$5,000.00 for Ginling College and that our proportion of said amount will be \$325.00. As June 30 is the end of our fiscal year it is impossible for us to give this matter consideration at this time. We could not at this late date go before our executive committee and ask them at the close of the year in the face of the fact that our own department will be about \$10,000.00 behind last year, to vote to pay \$325.00 out of an increasing indebtedness at this time to Ginling College. We are therefore asking you to allow us time and as soon as possible after the beginning of our new fiscal year we will take the matter up and see what approach we can make. We are quite in sympathy with the appeal but you fully understand the situation as it presents itself to us at this moment.

With very kind personal regards, I remain

Sincerely yours,

*Alexander Paul*

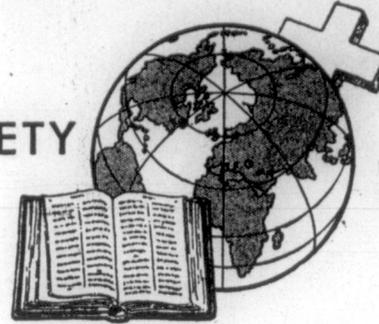
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# THE UNITED CHRISTIAN MISSIONARY SOCIETY

## A Board of Missions and Education



DISCIPLES  
OF  
CHRIST

GENERAL HEADQUARTERS—MISSIONS BUILDING, 222 DOWNEY AVENUE, INDIANAPOLIS, INDIANA  
RELIGIOUS EDUCATION OFFICES—2700 PINE STREET, SAINT LOUIS, MISSOURI

### DIVISION OF CHRISTIAN EDUCATION

#### General Administration

Department of Religious Education

T. T. Swearingen, Executive Secretary

Department of Missionary Education

Miss Genevieve Brown, Executive Secretary

Department of Missionary Organizations

Mrs. Ora L. Shepherd, Executive Secretary

Department of Higher Education

H. O. Pritchard, Executive Secretary

Department of Social Education and Social Action

James A. Crain, Executive Secretary

*R 12/24/36*

December 21, 1936

### YOUNG PEOPLES' WORK

Miss Helen F. Spaulding, Indianapolis  
Missionary Organizations

Miss Rose Wright, Indianapolis  
Missionary Education

Myron T. Hopper, St. Louis  
Religious Education

Miss Lura E. Aspinwall, Indianapolis  
Student Work

Mrs. Myrta Pearson Ross,  
3648 Greystone Avenue,  
Riverdale,  
New York, New York.

My dear Mrs. Ross:

Miss Lela Taylor has handed me your letter to her under date of December 7, also your comments on the report of the meeting of the Ginling Board of Founders. I have read the letter and comments with great interest.

I know that our colleges would be very glad indeed to know more about Ginling College. I wish you would write me more about Miss Harriet Whitmer and the college tour with the film. I do not know where to write Miss Whitmer but if she is to be traveling in parts of the country where we have colleges I am sure that these schools would be very happy to have her present the film to them. Also I should appreciate knowing more about Miss Whitmer herself and whether she could be used in other ways on these college campuses, that is certain types of persons like to lead discussion groups or speak in some classes. Since I do not know Miss Whitmer I do not know at all what to suggest. I shall appreciate it if you will write me more in detail about this matter and I assure you that we shall want to cooperate with you in every way in making Ginling College known to our students in America.

I have met Mr. Ross a number of times but have never had an opportunity to meet you, I believe. I hope that I may have that pleasure one of these days. I appreciated so much the brief talk which I heard you make at the Des Moines convention.

Any time that you have suggestions regarding some speaker who might go into our Disciple schools I shall appreciate it very much if you will write me.

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Mrs. Myrta Pearson Ross

-2-

December 21, 1936

With kindest regards, I am

Yours very sincerely,

*Lura E. Aspinwall*

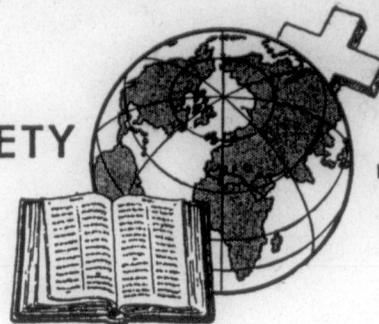
Lura E. Aspinwall  
National Director of Student Work

LEA:F9-3

0184

# THE UNITED CHRISTIAN MISSIONARY SOCIETY

## A Board of Missions and Education



DISCIPLES  
OF  
CHRIST

GENERAL HEADQUARTERS—MISSIONS BUILDING, 222 DOWNEY AVENUE, INDIANAPOLIS, INDIANA  
RELIGIOUS EDUCATION OFFICES—2700 PINE STREET, SAINT LOUIS, MISSOURI

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### YOUNG PEOPLES' WORK

Miss Helen F. Spaulding, Indianapolis  
Missionary Organizations

Miss Rose Wright, Indianapolis  
Missionary Education

Myron T. Hopper, St. Louis  
Religious Education

Miss Lura E. Aspinwall, Indianapolis  
Student Work

January 20, 1937

Miss Rebecca W. Griest,  
Room 903,  
150 - 5th Avenue,  
New York, New York.

My dear Miss Griest:

Thank you so much for your letter of recent date regarding Miss Harriet Whitmer and the Ginling College film. Miss Whitmer sounds like a very fine person, and I wish very much that we could use her in a number of our colleges.

I am sorry to tell you that I have been out of the city for three weeks, and that while I was gone Miss Whitmer was in Indiana. She called me the day I returned to the city, and before I had been in the office to get your letter. She was about to leave the State when she called me and was going to Michigan, so we were not able to do anything in Indiana. However, she told me that she would get in touch with me again, and I am still hopeful that we shall be able to use her with students.

I am very glad to have all the information regarding the film which you gave in your letter of January 13.

With kindest regards, I am,

Yours very sincerely,

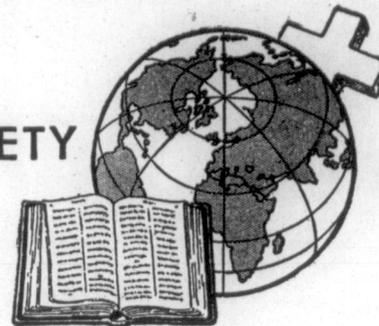
*Lura E. Aspinwall*  
National Director Student Work

LEA:  
A-38

0185

# THE UNITED CHRISTIAN MISSIONARY SOCIETY

*A Board of Missions and Education*



MISSIONS BUILDING, 222 DOWNEY, INDIANAPOLIS, INDIANA

## DIVISION OF FOREIGN MISSIONS

Department of Africa and India Missions  
C. M. Yocum, Executive Secretary

Department of Latin America Missions  
Miss Lela E. Taylor, Executive Secretary

Department of Oriental Missions  
Alexander Paul, Executive Secretary

Cable Address—"GO"

Telephone IRvington 1166

August 12, 1937

Miss Florence G. Tyler, Secretary,  
Board of Founders,  
Ginling College,  
156 Fifth Avenue,  
New York, New York.

Dear Miss Tyler:

Your good letter of April 19 which was acknowledged by our associate secretary on the 22nd of the same month is before me for acknowledgment. I think you understand that I got back from the Orient only a few days ago and we have been struggling with our finances as we had to make all our budgets for next year and this is the first opportunity I have had to answer your letter.

While in Nanking I had several very good visits with President Wu of Ginling and she discussed very freely the financial situation of the college and her hopes are that the friends here at home will be able to do a good deal more than what they have done.

We have been able to lift our appropriation for Ginling from \$750.00 to \$1,000 per year and in addition to that we will be able to bring Miss Vautrin home and return her to China on her regular furlough. Formerly we have not done this. We figure this will amount to at least \$600.00 so this means that we are making an advance this year of about \$850.00. We decided to take care of Miss Vautrin's furlough expense rather than to ask our board of trustees to give a sum outright of \$800.00 or so because we knew there would be no chance of them being able to do so. So we are doing the very best we can trusting that by next year we shall be able to do something more in keeping with our interest in the college. I explained this matter to Dr. Wu when I was with her in Nanking and she thought it would be a much better plan to make the approach to our board of trustees for the lifting of our apportionment from \$750.00 to \$1,000.00 and then we in our own division for this year to take care of Miss Vautrin's

Miss Florence G. Tyler

-2-

August 12, 1937

traveling allowances. We are glad, indeed to be able to do even this much.

I was delighted with the advance that is being made in Ginling College. Of course the whole setting is a dream. The beautiful buildings, the many varieties of flowers and the lovely grass can scarcely be equalled on any campus in the Orient.

I hope you are keeping well and not being worked to death and I shall be looking forward with pleasure as I always do to seeing you which I hope will not be in the too distant future.

With sincere good wishes.

Sincerely yours,

*Alex Paul*

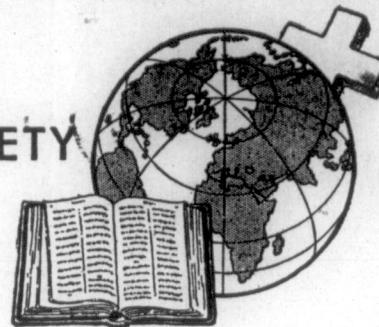
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THE UNITED CHRISTIAN MISSIONARY SOCIETY  
A Board of Missions and Education

MISSIONS BUILDING, 222 DOWNEY, INDIANAPOLIS, INDIANA



DISCIPLES  
OF  
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DIVISION OF FOREIGN MISSIONS

Department of Africa and India Missions  
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Department of Latin America Missions  
Miss Lela E. Taylor, Executive Secretary

Department of Oriental Missions  
Alexander Paul, Executive Secretary

Cable Address—"GO"

Telephone IRvington 1166

October 20, 1937

Miss Rebecca W. Griest,  
Ginling College,  
Suite 903,  
150 Fifth Avenue,  
New York, N. Y.

Dear Miss Griest:

Your good letter of the 18th inst. just this moment to hand, and I hasten to reply. Thanks for same.

Referring to the diary of Miss Minnie Vautrin I think it would be splendid to have it published. Perhaps it is too long to appear in full in such a magazine as the "Atlantic Monthly" but I am sure if they are willing to accept it some of you good people would be able to edit the diary without doing away with any of its appeal to thinking people. I would say, by all means take every step to get it into either the "Atlantic Monthly" or "Harper's" or some other magazine which is worthwhile.

In answer to your question as to whether or not any of this material has appeared in print, I would say "no - so far as we are concerned." Miss Vautrin sent out the list of a few of our own particular friends to whom she wanted copies sent. We have been doing this, but we have not released any of it to the public nor have we used it ourselves in our promotional work, so I can say that so far as we are concerned no publicity has been given to any of the materials which have come from Miss Vautrin.

Should the "Atlantic Monthly" or any other magazine accept it will you please let me know so that we can get as many of our friends as possible to get the particular issue or issues of whatever magazine would be willing to publish the diary.

Thanking you again for your good letter, and with every good wish, I remain,

Very sincerely yours,

AP:a-512

*Alexander Paul*

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 MARSHALL, MO.

July 8, 1940.

Dearest Mrs. Macmillan,

Days here seem to be even fuller than they were in New York. I get up at six thirty and go to bed at midnight nearly every night and still I never seem to get all done that I should. Too much talking! But that is a part of my job, you see, so I can do it with good conscience.

Your letter about Minnie's illness was a real masterpiece of tact and explains it all so appreciatively. In the midst of all that I do here I am so conscious of her and think of her so often. I had a letter from Miss Schutze after I invited her to Chautauqua, saying she was really so anxious to get home to her people that she thought she had best strike for Texas instead of coming here. She wrote that Minnie had some very good days, but some days she was depressed, especially when they talked of China. For that reason I have been glad that she was not here for there is much from the platform about China and Japan. I'm sure it would be distressing to her. Brewer Eddy is here this week and is so fine. How I would love to have Minnie here if she were well enough to enjoy it, and if I were free enough to give more of my time to her. Maybe next summer, or just maybe later this. Katherine wrote that she talked of wanting to come to Chautauqua.

*\$ 12.90*

I am enclosing Mrs. Doan's letter about her time at Secor. You will note about her expenses, won't you, and see that she is re-imbursed? I have a feeling that perhaps we should pay all of her expenses, as she went especially at our request, but use your own judgment. And thanks for your co-operation in this project. What do you suggest about the August meeting? You see by my letter to Mrs. Doan that I suggest Harold Fey as a possibility. Is there a Ginling girl that could handle that situation anywhere near that vicinity? I doubt whether we would be justified in too great expense.

Until July 17 or 18 I expect to be here at Chautauqua, and then at Mrs. Roys', "Anloa", Center Harbor, N.H. I would so appreciate copies of any word about Minnie. I only wish I were so situated to be able to do more in her behalf. When she is able to care for herself the home here is at her service.

I hope that you will get some rest this summer. Don't fail to stop at Chautauqua if you are in this neighborhood at all.

Affectionately,

*Wm. Ross*

11 October 1940

Dear Mrs. Ross:

When you have a moment, will you call me by telephone, so that we can clear a number of questions?

The student about whom Mr. Fahs is so enthusiastic is the Ginling alumna Li Gwan-yuen. She has proved her brilliance in the field of psychology, and just now is riding on the high wave of joy because Max Wertheimer, the founder of the gestalt school of psychology, has accepted her as a student at the New School of Social Research. She has a tuition scholarship there, but is needing to do some very careful planning in order to secure funds for her maintenance. I would assume from what you quote from Mr. Fahs that he would be glad to use his influence in connection with any application made for grants to her. Do you know of any source of funds to which we might apply? She is not under appointment to return definitely to Ginling, since it is not clear that the college will be able to announce courses of sufficiently advanced grade in psychology to make it justified to invite Miss Li. On the other hand, her training is certain to make her a very good deal of students in some center where there would also be some opportunity to teach. She is thoroughly convinced that the gestalt theories will be very useful indeed as applied to problems in China.

The beautiful little chapel at the First Presbyterian Church is available on December 1. The only untoward development so far is that Mrs. Cushman cannot be present on that day because of Y.W.C.A. meetings in Washington. I talked with her again after I saw you, and she felt that there was definite strategic advantage in having this part of the celebration on December 1. I have heard from Dr. Cleland McAfee, with his deep regret that he is not available. He speaks of the appropriateness of our choice of December 1, since it is Advent Sunday.

Our article on Wu Yi-fang has gone forward to Edith Eberle.

Sincerely yours,

Mrs. T. D. Macmillan

EBM:e

Mrs. Emory Ross  
34 Gramercy Park  
New York New York

*EBM*

0190

15 October 1940

Dear Mrs. Ross:

I was terribly sorry to learn at the dinner last evening that Mr. Ross had been taken ill. I hope that it was only a minor acute attack, already safely passed.

Ruth Scott tells me that she has a little time on her hands just now. Because of the schedule of Smith College appeals, the time she has cannot at the moment be invested along that line. Would it be a good idea to ask her to take over the planning of our service of meditation for either December 1 or December 8, in consultation with you? I enclose herewith a copy of the letter draft, intended for all members of the Board of Founders, the former faculty group, and the alumnae, and this can be slightly altered and sent off at once if you approve. Pit Van Dusen is definitely not available on December 1, since he is to be in Washington, and Mrs. Cushman, too, must be in Washington on that day for the Y.W.C.A. Both of them could be present on December 8. Is this a good reason for our changing the date?

Unless Mr. Ross is needing you, perhaps you can let us know by telephone what changes you have had time to make in the draft of the appeal letter. I only wish we need not ask anything of you just now.

Sincerely yours,

EBM:e

Mrs. T. D. Macmillan

Mrs. Emory Ross  
34 Gramercy Park  
New York New York

0191

*Draft for  
appeal follow-up  
(Ross list)*

18 October 1940

Dear - - - - -:

This note I write to supplement "A Story of Victorious Service" which went to you two weeks ago, pictured pages of a China college. It is with special pride and satisfaction that we share this story with you. We believe - in these days when we are all doing our utmost to answer the claims of suffering in many desperate world situations - it is important to our own morale that a part of our time and interest be invested in claims essentially triumphant.

For that is what China means to us - a beset but unconquerable people, a democracy important to our own world of freedom. And that is what Ginling College means to us - a unit of educational service which has already given to its nation several hundred highly trained women citizens, led by a Chinese woman president of great distinction. It is continuing its work under the sternest conditions and China's need for its graduates increases.

A few months ago Madame Chiang Kai-shek said to Ginling faculty members and students in Chengtu: "I have only one fault to find with Ginling College, whose graduates are already doing vital service all through our struggling country; the one fault is that you should have here 1500 students in training rather than your present enrollment of 160." Ginling has now opened its fourth war year with an increased enrollment of 200 students in Chengtu in West China. Also on its Nanking campus, middle school courses and relief and reconstruction work go on.

For this heroic program your gift is needed. It will be a contribution to as fine a service as we can conceive, a service which proves that even in war's midst we can build for a better day.

Sincerely yours,

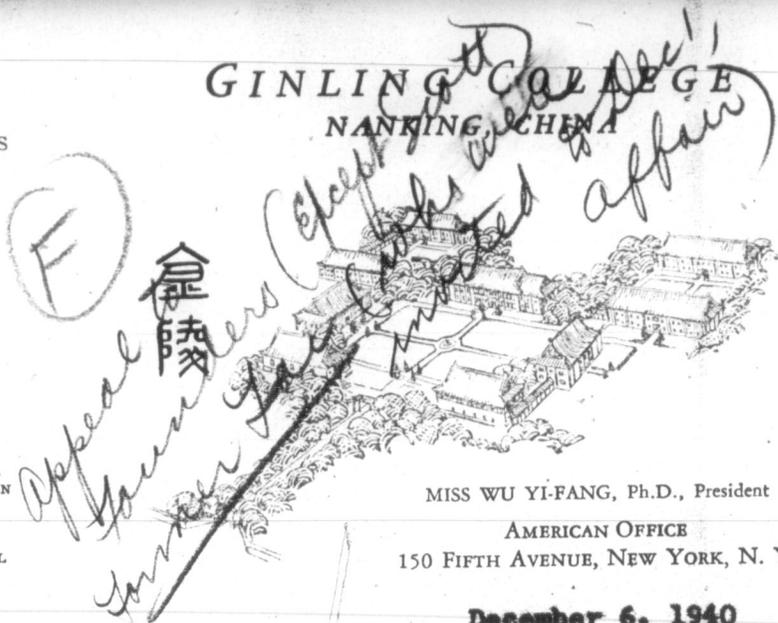
Mrs. Emory Ross

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- - - - -  
- - - - -

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NANKING, CHINA

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MISS WU YI-FANG, Ph.D., President

AMERICAN OFFICE  
150 FIFTH AVENUE, NEW YORK, N. Y.

December 6, 1940

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MRS. HERRICK YOUNG

Dear Miss Hodge:

We of the Ginling family are still aglow with the memory of the program on Sunday when we were given so splendid a review of the beauty and the glory of the twenty-five years. In that program we were following the pattern of Founders' Days in China - a meal together, a play, a service of worship. In order that we may be worthy of our connection and may complete the pattern in emulation of Ginling in China, we should now add the final touch to our family celebration by planning our gifts to the College for this year.

Each one of us makes an annual gift to the College budget. That budget is increased for 1940-41 to take care of larger enrollment and improved instruction, and to meet some of the extraordinary stresses of the war situation. We will wish, therefore, to make our gifts as large as usual, and to increase them if we can.

In the spirit and the act of giving to the College we have a high call in the self-sacrifice and the ready response of the alumnae and the faculty members in China. At its sixth Founders' Day in 1920 with a student body of only fifty-five, the thoughts of all turned from the protection of the college walls to the terrible famine in North China. The usual banquet was omitted to swell the Ginling gift to the Famine Relief Committee. From that day up to the present war years - when groups of graduates in China are giving thousands of dollars from slender means to the ~~sustaining of the College work and the support of the reconstruction program on the Nanking campus~~ - there have been heroic examples of individual generosity. One alumna who is a physician has given her entire savings as a symbol of her desire to repay the College for its part in her training. Just last week another graduate sent to the Anniversary Fund a gift far in excess of any which a consideration of her own interests would justify. And to-day comes President Wu Yi-fang's letter telling of Founders' Day plans for Ginling alumnae in Chengtu - living amidst conditions of real personal privation - which include the beginning of a fund for graduates who are in need of aid for advanced studies of a research nature. In the face of such devotion, such steadfastness of idealism, we will all be moved to make our own gifts so generous that we can present them with self-respect and with pride ~~in our giving connection.~~

to Ginling.

Sincerely yours,

Mrs. Emory Ross

GINLING COLLEGE  
NANKING, CHINA

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MISS WU YI-FANG, Ph.D., President  
AMERICAN OFFICE  
150 FIFTH AVENUE, NEW YORK, N. Y.

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SOCIETY  
FACULTY, ALUMNAE, AND  
UNDERGRADUATES OF  
SMITH COLLEGE

14 March 1941

Dear Fellow Promoters of Ginling:

Your chairman comes to you rather scared for her skin! Not to mention her head! For she felt she had to take a decision this last weekend without being able to talk with each of you, a thing she regrets deeply. As many of you as possible were consulted by telephone, and because that advice was unanimously favorable, Ginling has gone to print as sponsoring the Spring Festival of the Dramatic Oratorio Festival Foundation.

Before you read further let me hasten to assure you we have nothing to lose. What we gain depends muchly on you and me.

The Dramatic Oratorio Festival Foundation is a choral group of about forty voices, directed by Professor Solon Alberti, a splendid teacher of voice, and director of the choir of Central Church of Christ on West 81st Street. He has long had a dream of a spring festival in New York, and last year that dream came true. It was held four separate evenings at Central Church and was a real success, closing with a wonderful evening with Roland Hayes. Besides many of us at the church as sponsors there were artists, Rosa Bampton, John Charles Thomas, Richard Bonelli, Charles Kullman, and others interested in the arts - Mrs. Julian Detmer, Mrs. John Strother Gaines, Mrs. Leonard L. Hill, Mrs. Russell Landale, Mrs. William J. Sloane, Miss Jane Peterson and others. It was an altogether lovely experience.

Out of this grew in the minds of Mr. Ross and myself the possibility of such a festival becoming one definitely connected with the world mission of the church, with possibilities of some years having artists like Dr. Albert Schweitzer, world Bach interpreter, as its heart.

As the D. O. F. F. planned this year's festival, however, we felt we were not yet well enough organized to sponsor it, and so the private Foundation went on with plans. Mr. Ross and I have worked closely with it and know its dignity and integrity, and that of its director, Professor Solon Alberti.

On last Friday afternoon, Professor Alberti called to say that just as the brochures for first mailing were ready to go to the press several of the sponsors urged, "But we can't sell tickets for this year unless it is for some great cause. Give us a cause and we'll work for it!" "Now", said Professor Alberti, "give us the cause". He went on to say that whatever the cause, they would not have to bear the deficit, should there be one, but would reap all profits above the expenses.

MAR 14  
1941

-2-

I was still under the burden our last promotion committee placed upon us and I said right away "Ginling"! Then I began telephoning those I could catch on a Saturday morning.

And so it is that we fellow-Founders have a Ginling Spring Festival! I see in it all sorts of possibilities, which depend utterly on our enthusiasm. It is to be at the Barbizon-Plaza, May 1st, 5th, and 12th. The three performances are Alexandre Georges' "Le Chemin du Croiz," dramatized, a young American artists' night, and finally Verdi's "Requiem", repeated from last year by a flood of requests. We are not having the big artist and so are saving the largest item of expense.

The plan of promotion is by sponsorship. For example, a sponsor who pays \$7.50 gets two tickets to all three performances. The house seats 500. Figure what we could make for Ginling when the budget for the whole festival is \$875. The Foundation guarantees the budget. We get all above it. Professor Alberti refuses any remuneration for his directing, saying it is a life dream come true and his contribution to a torn world.

We can promote Ginling in any dignified way we wish. I am writing a statement about it to go with all the brochures in the first mailing. We can have pictures and literature in the foyer on the evenings, and Ginling graduates there in Chinese dress to speak for the College with people as they come and go. And we should make many new friends for Ginling, whether we reap our thousands(!?) of dollars or not.

Now we must have a meeting to make careful plans. You will receive a card regarding dates. I do hope you can all come and learn further details and help us make this our local big contribution as Founders to this Anniversary year.

Forgive so long and detailed a letter, but I felt you must know what it was all about and so plan to put your shoulder to boost.

Devotedly,

  
Mrs. Emory Ross

P.S. I have cleared with Mr. Parker about Associated Boards meeting and the dinner in connection with that, so there will be no conflict. Rather, it will be added spirit for Christian Colleges in China that first week in May.

0195

GINLING COLLEGE  
NANKING, CHINA

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MISS WU YI-FANG, Ph.D., President  
AMERICAN OFFICE  
150 FIFTH AVENUE, NEW YORK, N. Y.

26 March 1941

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DOMESTIC AND FOREIGN  
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U.S.

UNITED CHRISTIAN MISSIONARY  
SOCIETY

FACULTY, ALUMNAE, AND  
UNDERGRADUATES OF  
SMITH COLLEGE

Dear Mrs. Bryan;

Because of an opportunity that has descended suddenly upon Ginling's Board of Founders, and in the absence of Mrs. Morrow and Mrs. Hoskins, Mrs. Cushman, who is a member of the Board of Founders, suggested I write you personally.

The enclosed brochure tells of a delightful cultural experience we may share and at the same time help Ginling. It also means bringing knowledge of Ginling to a fresh public as our publicity goes to all of the Festival Foundation's list, and as pictures, literature and, we hope, Ginling alumnae greet in the foyer those who attend the concerts.

For the dignity, integrity and high level of the festival I can personally vouch, having followed it through last year's success.

In the next printing of the brochures Professor Alberti, the director, is including names of outstanding artists who are sponsoring the festival - John Charles Thomas, Richard Bonelli, Helen Jepson, Rosa Bampton, Wilbur Pellitier - Marjorie Lawrence, and a good number of others.

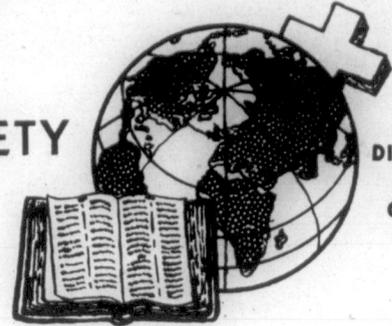
He has given Ginling an opportunity to include her list of sponsors and this is what I would ask of you. May we use your name as one of our honorary sponsors? Mrs. Cushman has happily given hers. I have written Mrs. Morrow and Mrs. Hoskins. May I have your reply at an early moment as the time is short, and I do hope it will be consent?

And then, of course, we hope you will become a foundation member or a patroness as explained on the enclosed card, and help us fill the concert hall with people who will enjoy the great music and become friends of Ginling. We do it for Ginling!

Ever sincerely,

Mrs. Emory Ross  
Chairman Committee on Support

THE UNITED CHRISTIAN MISSIONARY SOCIETY  
*A Board of Missions and Education*



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Department of Latin America Missions  
 Mrs. Mae Yoho Ward, Executive Secretary

Department of Oriental Missions  
 Alexander Paul, Executive Secretary  
 E. K. Higdon, Executive Secretary

June 3, 1941

Cable Address—"GO"

Telephone IRvington 1166

Dr. C. A. Evans  
 Ginling College Office  
 150 Fifth Avenue  
 New York, N. Y.

Dear Dr. Evans:

Today we are returning to you the 7 pictures Miss Vautrin secured for the display at the Convention. World Call made a cut from one of them for the next issue. Thank you very much for allowing us to have them.

Do you have a Ginling banner that would be suitable to use at the front of the Chapel for the Memorial Service on June 12? We have banners from Nanking University and Middle Schools but we do not have one of Ginling. We thought perhaps the C. H. Ploppers would have but theirs is for Nanking Theological Seminary. If someone comes from New York, he or she could bring it. Otherwise, we shall use the China flag.

Thank you for all of your cooperation.

Sincerely yours,

*Janice M. Bennett*

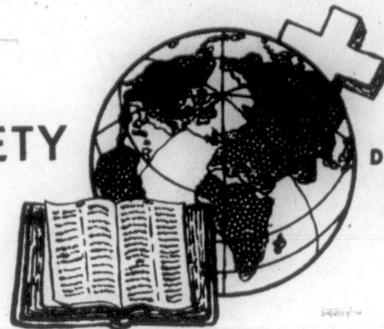
Secretarial Assistant  
 DIVISION OF FOREIGN MISSIONS

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0197

# THE UNITED CHRISTIAN MISSIONARY SOCIETY

*A Board of Missions and Education*



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Department of Oriental Missions  
Alexander Paul, Executive Secretary  
E. K. Higdon, Executive Secretary

Cable Address—"GO"

Telephone IRvington 1166

June 13, 1941

Mrs. Charles H. Corbett,  
Acting Secretary,  
Ginling College,  
150 Fifth Avenue,  
New York, New York.

Dear Mrs. Corbett:

Miss Greist can tell you how much it meant to us to have the Ginling banner for our memorial service yesterday. It was the center of our decorations. From it we carried out the color scheme of white and purple for the front with the lillies and roses and delphiniums used. The Chinese students who were present felt that we should have had Miss Vautrin's picture along with the banner but, of course, the picture does not mean the same to us as it does to the Chinese. We did not have a good enlarged picture, and, therefore, could not carry out this request.

Mrs. C. H. Plopper of Nanking furnished a lovely tapestry in red and black for the piano which is located back stage and it with red roses and palms formed the background for the six participants. We will let Miss Greist tell you about the service.

Thank you very much indeed for sending the banner.

Sincerely yours,

*Hannie M. Bennett*  
Secretarial Assistant,  
DIVISION OF FOREIGN MISSIONS

FB: #B:e

*H. M. Bennett*

THE UNITED CHRISTIAN MISSIONARY SOCIETY  
*A Board of Missions and Education*



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Department of Oriental Missions  
E. K. Higdon, Executive Secretary

Cable Address—"GO"

Telephone IRvington 1166

May 17, 1943

Mrs. W. Plumer Mills,  
150 Fifth Avenue,  
New York, New York.

Dear Mrs. Mills:

Last week when they were here in Indianapolis, Mrs. Edna Gish and Miss Margaret Lawrence talked to me about the possibility of seeing Dr. Wu and I suggested that they write to her in your care. After they had mailed a letter composed jointly, it occurred to me that Dr. Wu might find it possible to come to Indianapolis sometime in the not-too-distant future.

Miss Katherine Schutze, Mrs. Gish, Miss Lawrence, Miss Pauline Starn, and those of us in the office who have some responsibility for the administration of work in China could spend a day with her quite profitably.

We do not now know when Mrs. Gish and Miss Lawrence may secure passage but I write to extend an urgent invitation to Dr. Wu to come to Indianapolis at anytime that is convenient for her.

Sincerely yours,

*E. K. Higdon*

EKH:5B:b

# THE UNITED CHRISTIAN MISSIONARY SOCIETY

*A Board of Missions and Education*



DISCIPLES  
OF  
CHRIST

MISSIONS BUILDING, 222 DOWNEY AVENUE, INDIANAPOLIS, INDIANA

## DIVISION OF FOREIGN MISSIONS

Department of Africa and India Missions  
C. M. Yocum, Executive Secretary

Department of Latin America Missions  
Mrs. Mae Yoho Ward, Executive Secretary

Department of Oriental Missions  
E. K. Higdon, Executive Secretary

Cable Address—"GO"

Telephone IRvington 1166

June 7, 1943

Mrs. W. Plumer Mills,  
150 Fifth Avenue,  
New York, New York

Dear Mrs. Mills:

Your letter of May 24 did not call for a reply but deserves an acknowledgment. I was again in the field when it arrived and when I returned to the office two days after it reached here, practically every minute of my time was taken up in securing passage, passports, and making financial arrangements for Mrs. Edna Gish and Miss Margaret Lawrence to start on their long journey to Chengtu. They left yesterday (Thursday) noon for New Orleans from whence they are to sail on June 8 or 9.

I am leaving this afternoon for a visit to Drake University in Des Moines where I shall spend some time with Katherine Schutze, talking about her plans for the future. Her teaching has now come to a close for the present school year and she could come to Indianapolis, I am sure, at any time which would be convenient for Dr. Wu. Miss Pauline Starn has also completed her academic year at Yale and is probably at home in Ohio now.

My schedule keeps me away from Indianapolis until June 11 and also demands that I leave on the evening of June 11 to be gone until June 14 when I shall have the most of the day here. In other words, I shall be here part of June 11 and 14 and then I shall be away until the evening of June 17. I shall then be here until the afternoon or evening of June 24.

It isn't essential that I be here when Dr. Wu comes but if her schedule could fit into my dates, I would appreciate it.

Sincerely yours,

*E. K. Higdon*

EKH:637:c

Dictated by Mr. Higdon, signed in his absence

0200

*over*

June 18, 1943.

Dr. E. K. Higdon,  
United Christian Missionary Society,  
Missions Building,  
222 Downey Avenue,  
Indianapolis, Indiana.

Dear Dr. Higdon:

Mrs. Mills has showed me your kind letter of June 17th. I certainly appreciate your thoughtfulness in telling her of your schedule.

I was very much disappointed that I was not able to work in a trip to see you on my way from Detroit. I actually did not know how long I might stay there until just before I left Washington for Detroit. I have gone over my program for the next few weeks with Mrs. Mills. It seems not that it is not likely that I shall be coming to the middle west again before fall. I am very sorry indeed that I shall have to postpone the trip to Indianapolis until later.

You will be glad to hear that several of us took a trip from Ann Arbor to Shepherd. Personally, I wanted to pay my respects to Miss Vautrin, and further I wanted to present to her family a photographic copy of our government's memorial tribute. This official order was issued two years ago in June. I only wrote about it to our Board and never managed to send the order itself to America. I brought the original with me this trip, and it is being kept in our office in New York. Exact photographed copies have been made and Mrs. Mills is sending one for your office to keep. I am sending herewith a copy of the translation into English.

Mrs. Rhead you may remember knew Miss Vautrin during her one year of teaching in Ginling in 1936-37. She went to Miss Vautrin's funeral two years ago. Again she was good enough to spend a day taking me, Dr. Reeves, and Miss Whitmer to Shepherd on June 5th. We went to the brother's home first and met both Mr. and Mrs. Vautrin. The brother was very busy with his farming on that one good sunny day, but Mrs. Vautrin was very courteous. We talked quite a while with her.

When I planned to come to Indianapolis, I had in mind also to have a leisurely

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page 2 - Dr. Higdon

talk with Miss Katherine Schultze. I am very sorry that this conference has to be postponed, too. I am writing by this mail to Miss Schultze. It seems to me that with the difficulty in travel and the present condition of her health, we should not want to urge her to go to Ginling right away. So what I wanted to talk to her about was not the immediate decision, but rather I wanted to go over thoroughly with her what her main interest is so far as her work after her return to China. From Mrs. Mills I have learned that Miss Schultze is most interested in religious education than in teaching English merely. I am therefore very much inclined to think that for next fall she better carry on with her program and continue in the line of her main interest. Then when there is an opportunity in the fall, I certainly will have a long conference with her. From all I have heard of her, who is a very capable woman, and we at Ginling certainly want her to represent your mission if it proves to be the work she herself is most interested in.

In regard to Miss Pauline Starn, I also hope to be able to see her. I am writing to her to find out her plans during the summer. If at all possible I shall arrange to have a conference with her.

Sincerely yours,

Yi-fang Wu.

P. S. I have just received a letter from Mrs. Doan. Will you kindly share with her my letter to you. Will you also give my best regards to Dr. Hopkins.

Y.F.W.

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June 18, 1943.

Dr. E. K. Higdon,  
Missions Building,  
222 Downey Avenue,  
Indianapolis, Indiana.

My dear Dr. Higdon:

In your letter to Mrs. Mills which you wrote on June 7th, you mentioned the trips for Mrs. Gish and Miss Lawrence. Dr. Wu is very much interested in knowing just how arrangements were made for these two women to return to China.

Dr. Wu wants one of the Ginling faculty who is studying here now, Miss Florence Kirk, to return to Chengtu as soon as possible. From her reports to me all attempts to arrange passage have failed. If you can give us any suggestions which you think might help in this situation, I shall be very happy to have them.

Dr. Wu has already started work here in New York through the International Missionary Council, and I am sure the college office has been working on this matter for a long time. We are just hoping that you may know some method that we do not yet know.

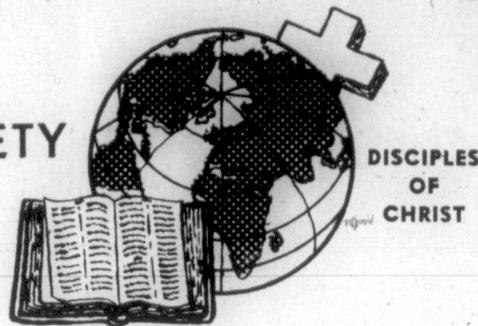
With appreciation for any information you may be able to give, I am

Sincerely yours,

Helen M. Loomis,  
For Dr. Yi-fang Wu.

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THE UNITED CHRISTIAN MISSIONARY SOCIETY  
A Board of Missions and Education



MISSIONS BUILDING, 222 DOWNEY AVENUE, INDIANAPOLIS, INDIANA

DIVISION OF FOREIGN MISSIONS

Department of Africa and India Missions  
C. M. Yocum, Executive Secretary

Department of Latin America Missions  
Mrs. Mae Yoho Ward, Executive Secretary

Department of Oriental Missions  
E. K. Higdon, Executive Secretary

Cable Address—"GO"

Telephone IRvington 1166

July 26, 1943

Mrs. W. Plumer Mills,  
Ginling College Office,  
150 Fifth Avenue,  
New York, New York.

Dear Mrs. Mills:

A few days ago I wrote to thank you for the photographic copy of the memorial tribute to Minnie Vautrin. Now I ask for some information about the film from which this picture was made.

We want to reproduce the memorial for cuts and other purposes. These will be smaller than the copy you sent us and if you have a film that you can loan to us, we shall appreciate it very much.

Sincerely yours,

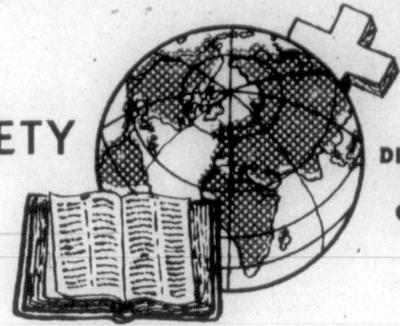
*E. K. Higdon*

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THE UNITED CHRISTIAN MISSIONARY SOCIETY  
*A Board of Missions and Education*



DISCIPLES  
OF  
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MISSIONS BUILDING, 222 DOWNEY AVENUE, INDIANAPOLIS, INDIANA

DEPARTMENT OF THE TREASURY

C. W. PLOPPER, Treasurer

FRANCIS W. PAYNE, Assistant Treasurer  
and Attorney

Telephone IRvington 1166

January 19, 1945

Mrs. W. Plumer Mills,  
150 Fifth Avenue,  
New York 11, New York.

My dear Mrs. Mills;

Letters from you, Searle, and Pauline give me a clear understanding of Miss Starn's decision relative to Ginling. Mrs. R. A. Doan has asked my advice about the vote you are requesting on Miss Starn's release.

I agree with Searle that Pauline has decided wisely. She had been in Yale nearly two years before Searle made the discovery that her primary interests are not in library work and teaching of English. It is probable that the type of psychological examinations and psychiatric tests which we now require of all young people whom we admit to candidacy would have revealed these facts. But we initiated this procedure only last June.

I note that you will send me a record of the actions when the Board of Founders has voted on this matter.

Sincerely yours,

*E. K. Higdon*

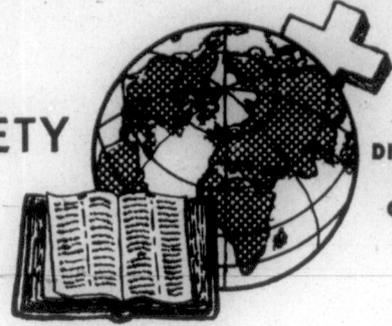
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# THE UNITED CHRISTIAN MISSIONARY SOCIETY

*A Board of Missions and Education*



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MISSIONS BUILDING, 222 DOWNEY AVENUE, INDIANAPOLIS, INDIANA

## DIVISION OF FOREIGN MISSIONS

Department of Africa and India Missions  
C. M. Yocum, Executive Secretary

Department of Latin America Missions  
Mrs. Mae Yoho Ward, Executive Secretary

Department of Oriental Missions  
E. K. Higdon, Executive Secretary

Cable Address—"GO"

Telephone IRvington 1166

November 7, 1945

Dr. Y Fang Wu,  
c/o Mrs. W. S. New,  
Whittier Hall,  
1230 Amsterdam Avenue,  
New York 27, New York.

My dear Dr. Wu;

It was good indeed to have your letter of October 26 concerning a representative from our Society on the faculty of Ginling College. We, too, were very much disappointed that Miss Pauline Starn decided not to go to Ginling, because we consider her a very superior person and one splendidly adapted to the work there.

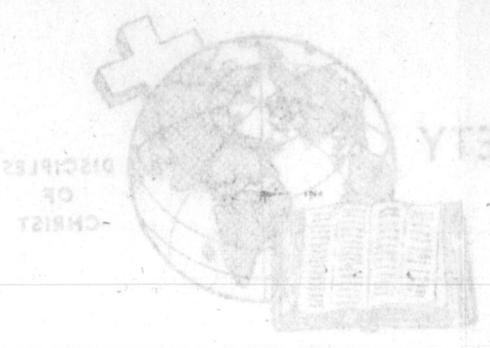
Dr. E. K. Higdon, our secretary for the Orient, also our candidate secretary, returned from the Philippines to the United States last Wednesday and I am calling to his attention your good letter and the necessity for us to find someone for the college just as soon as we possibly can.

Cordially yours,

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Higdon



THE UNITED CHRISTIAN MISSIONARY SOCIETY

A Board of Missions and Education

MISSIONS BUILDING, 222 BOWNE AVENUE, INDIANAPOLIS, INDIANA

DIVISION OF FOREIGN MISSIONS  
Department of Africa and India Missions  
C. M. Young, Executive Secretary  
Department of Latin America Missions  
Mrs. Mrs. Y. S. Wood, Executive Secretary  
Department of Oriental Missions  
E. K. Higdon, Executive Secretary

Dr. V. P. ...  
c/o Mrs. ...  
Whittier Hall  
1280 Amsterdam Ave.  
New York, N. Y.

7020

CCMS

The Philippine Committee

of the

Foreign Missions Conference of North America

E. K. HIGDON  
SECRETARY

"GO"  
CABLE ADDRESS

"MISSIONS"  
CABLE CODE

222 DOWNEY AVENUE  
INDIANAPOLIS, IND.

IRVINGTON 1166

November 19, 1945.

Dr. Y. Fang Wu,  
c/o Mrs W. S. New,  
Whittier Hall,  
1230 Amsterdam Avenue,  
New York 27, New York.

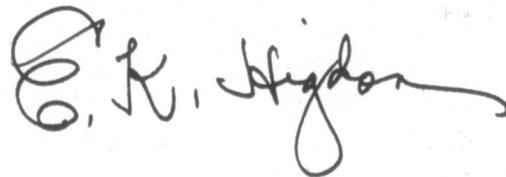
My dear Dr Wu:

Dr. C. M. Yocum replied to your letter of October 25 and said that I had recently returned from the Philippines and would give early attention to your request for a representative from our Society on the faculty of Ginling College.

Last week we interviewed here at headquarters and presented to our Board of Trustees for admission to candidacy for missionary service two young women both of whom wish to teach in China. Miss Dorothy Mann will not complete here work, including eight months of Chinese language study at Yale, until June of 1948. Miss Mary Sluder will be ready to go to China in the fall or winter of 1947. I do not yet know whether either one of these young women will develop as they continue their training into the type of person you need at Ginling, but I shall keep in close touch with them in order to guide them in their preparation and to determine as early as possible whether or not one or the other can do well the work you want done.

I shall also try to find someone who can be ready at an earlier date. In case I succeed, these young women can be used profitably in other teaching positions in China.

Sincerely yours,



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must answer

The Philippine Commission

at the

Foreign Missions Conference of North America

U. S. DEPARTMENT OF COMMERCE

OFFICE OF THE SECRETARY

WASHINGTON, D. C.

333 BUREAU AVENUE

INDIANAPOLIS, IND.

CABLE ADDRESS

"MISSIONS"

CABLE CODE

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December 31, 1945

Dr. E. K. Higdon  
United Christian Missionary Society  
222 Downey Avenue  
Indianapolis, Indiana

Dear Dr. Higdon:

I have finally secured the air priority to return to China across the Pacific and I hope to start from New York next week. I wish to write to you this morning in regard to the vacancies on our faculty. I hope you will be able to keep these needs in your mind and I hope it will be possible for you to find a representative from your society for one of these vacancies. The first I may list the English secretary. During the war years I have had only part time help from temporary personnel and we certainly wish to discover a capable, well-trained secretary to be on the permanent staff. As for the duties, I would like to have the secretary take care of the correspondence in English, the write-ups for publicity and to help receive American visitors. Since much of the correspondence in China is done in Chinese, she will have spare time to do other work. This additional work may be decided upon according to the person's own interests. If she should be interested in getting to know the students through teaching, she may be able to teach a class of freshman English or if she should have training for the treasurer's work, there is the possibility that she may take that over. Ever since 1927 Miss Priest the treasurer of the University of Nanking has given part time service to Ginling as our treasurer. She gives about one-fourth of her time for our work and has a well-trained assistant to do the actual book-keeping. Miss Priest has suggested that if we could find some of our faculty to take over this work from her hands she would be happy to give her full time to the University of Nanking.

Secondly, on the teaching staff we would be glad to consider well-qualified candidates for the subjects of English, music, home economics and physical education. In the English Department we have not enough permanent members to take care of all the classes. Although the need is not urgent, we are always on the lookout for well-qualified young

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women in the teaching of English to foreign students. The music department is developing and we do not have enough teachers for the majority students in piano or in voice. We have managed to carry on the program through these war years by temporary helpers. We are, therefore, always ready to consider well-qualified candidates who are interested to go out to China.

For home economics we rather need some women with experience. We have some younger Chinese women for the Department but in developing the Department further, we would like to have some experienced American who may be willing to give two or three years in that field. We need not only the academic preparation in the University but the experience which will enable her to guide the Chinese staff in making the adaptations and in developing that science to meet the Chinese conditions.

In physical education our need is for directors for sports and gymnastics. We offer a majority to train physical education directors for the girls' high schools and the demand for such teachers is so great that we can never turn out enough graduates. If you should discover possible candidates, will you please communicate with Mrs. Mills, thesis the secretary for our personnel committee and will handle the correspondence for the college. I hope very much that your society can have a representative on our faculty. In addition to keeping the close contact between the college and the society, I wish also that there could be the continuation of the contributions by your society through the sacrificial life of Minnie Vautrin.

With best wishes for the new year.

Sincerely yours,

pr.

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UCMS

July 3, 1947

Dr. E. K. Higdon  
Missions Building  
222 Downey Avenue  
Indianapolis 7, Ind.

Dear Dr. Higdon:

I have had two recent cables and a letter from Dr. Wu Yi-fang, outlining faculty needs at Ginling. The cables gave the following order of urgency: English, physical education, piano; and the letter added somewhat tentatively the need for a head of the Sociology Department. Dr. Wu's most recent letter, however, tells that Miss Audrey Galpin has been secured for the English position. Miss Galpin went to China last summer to work in the English Department at Yenching University, but because of the retrenchment, Yenching is letting her go. She is well trained and has had good experience, and Ginling is very happy to appoint her. This takes care of the English for the time being.

Miss Edith Haight, who was formerly head of the Physical Education Department at Ginling, is leaving for Nanking in September and will spend her sabbatical year at Ginling. This will take care of the physical education work, at least temporarily.

That leaves the piano and sociology still to be considered, but Dr. Wu writes that she has hopes of a permanent head for the Music Department beginning in 1948, and therefore hesitates to urge the appointment of a piano teacher from America for one year only.

The Sociology position is also somewhat obscure, since the person who was formerly the head of this Department may return. Dr. Wu likes to have a Chinese in this position, and as this teacher may come back very soon, I think we will do nothing about securing an American, at least for the present.

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Dr. E. K. Higdon

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July 3, 1947

Thus it would seem that Ginling's immediate needs are met. The urgency probably will be upon us again next summer, with physical education first on the list. The needs in the Music Department and the Sociology Department will be determined by the developments over the next few months.

We are still looking for that secretary for Dr. Chen, President of the University of Nanking. Do you have any suggestions to offer?

Cordially yours,

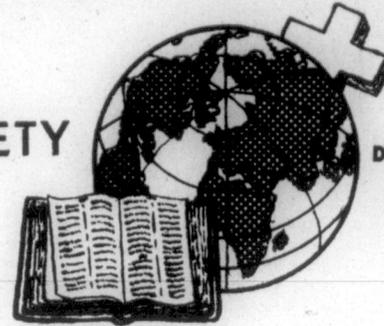
Mrs. W. Plumer Mills

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THE UNITED CHRISTIAN MISSIONARY SOCIETY  
*A Board of Missions and Education*



DISCIPLES  
OF  
CHRIST

MISSIONS BUILDING, 222 DOWNEY AVENUE, INDIANAPOLIS, INDIANA

DIVISION OF FOREIGN MISSIONS

Department of India Missions  
C. M. Yocum, Executive Secretary

Department of Latin America Missions  
Mrs. Mae Yoho Ward, Executive Secretary

Department of Oriental Missions  
E. K. Higdon, Executive Secretary

Department of Africa  
Virgil A. Sly, Executive Secretary

Cable Address—"GO"  
Telephone IRvinton 1166

July 29, 1947.

Mrs. W. Plumer Mills,  
United Board for Christian Colleges in China  
150 Fifth Avenue,  
New York 11, New York.

Dear Mrs. Mills:

I owe you two letters in reply to your communications of July 3 and 14. Furthermore, I owe you an explanation of my failure to write to you to report the conference I had with Dr. Wu last January. The fact is I have misplaced the letter she wrote to me summarizing that conference and my own notes on it. I am still hopeful of finding both when I have the time to conduct a thorough search.

However, I am a bit disturbed over the fact that Dr. Wu does not ask for a teacher of Home Economics. I have an appointment this week at Buffalo at our International Convention, with a young woman who has specialized in this field and with whom I have had correspondence relative to the position on the faculty which Dr. Wu told me she hoped the UCMS could fill.

Shall I tell this young woman that there will be no place for her? I would appreciate a word from you addressed to me at the Statler Hotel in Buffalo.

Your later letter is about Mr. and Mrs. Winfield Scott Smith. The papers raise the following questions: (1) Would his physical disability detract from his influence with Chinese students? (2) Do the two or three references to certain rather unfavorable personality traits indicate some emotional maladjustments which might be revealed in a series of psychological examinations and psychiatric interviews? and (3) would he be willing to unite with a church of the Disciples of Christ as well as to work under the

Mrs. W. Plumer Mills

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July 29, 1947.

United Christian Missionary Society if he met our other requirements?

Thus far we have appointed only members of our own church and, although I have been on the point several times of presenting to our Board of Trustees a proposal that we change this policy, my colleagues in the Foreign Division have advised against it. They fear that this is not the time to present the matter, that a controversy might develop and that our purpose which might be realized later might be defeated for years to come. That is the reason I raise the third point.

I am sorry there are no papers for Mrs. Smith. We appoint both the husband and the wife in all instances and require both to be ordained by their local congregation. Perhaps one of the other Boards would be glad to appoint the Smiths. I am sorry to write in this discouraging manner but I must not raise false hopes.

Sincerely yours,

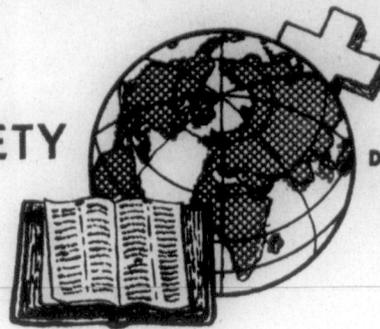
*E. K. Higdon*

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**THE UNITED CHRISTIAN MISSIONARY SOCIETY**  
*A Board of Missions and Education*



DISCIPLES  
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MISSIONS BUILDING, 222 DOWNEY AVENUE, INDIANAPOLIS, INDIANA

**DIVISION OF FOREIGN MISSIONS**

Department of India Missions  
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Mrs. Mae Yoho Ward, Executive Secretary

Department of Oriental Missions  
E. K. Higdon, Executive Secretary

Department of Africa  
Virgil A. Sly, Executive Secretary

Cable Address—"GO"

Telephone IRvinton 1166

August 27, 1947

Mrs. W. P. Mills,  
Ginling College Office,  
150 Fifth Avenue,  
New York 10, New York.

Dear Mrs. Mills:

Just as I am packing to go on vacation, I located Dr. Wu's lost letter. I am enclosing a copy of it.

The young lady about whom I wrote you had to change her plans at the last moment and did not go to Buffalo. I hope to have a talk with her this fall.

The Disciples of Christ have a request of \$100,000 in their Crusade to be distributed between Ginling College and the University of Nanking. This amount should be raised by June 30, 1950. Perhaps we can contribute more before the United Board's campaign is over.

Sincerely yours,

*E. K. Higdon*  
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COPY

GINLING COLLEGE  
Nanking China

December 30, 1946

Dr. E. K. Higdon,  
Nanking.

Dear Dr. Higdon:

This is a written confirmation of our conversation last Saturday.

Because the contribution Miss Minnie Vautrin made to the development of Ginling College was so outstanding, the first request that the College would like to make is that your Mission Board assign a representative from your Church as a member of our teaching staff so that our association with your Church may be continued, through associations with the members of our Chinese Faculty members.

In regard to vacancies, we have urgent need in the departments of Home Economics, English and Music. The department of Home Economics has the greatest need. If you should be able to send us a well-qualified person to take charge of the department, we should greatly appreciate it. If not an experienced person then one able to give courses in household arts, home management, etc.

The second request is in regard to the annual appropriation from your Board. At the meeting of our Board of Directors in November, I expressed the hope that the supporting mission boards would consider increasing their cash appropriations in view of the present inflation in China. The supporting boards of Ginling College do not pay for the travel expenses of mission staff, but give annual contributions in cash. When the College pays the salaries of the American faculty members, we have had to make increases in these salaries because of the increases in living costs. Yet the appropriations from mission boards have not been increased any through these war years. The contribution from your board this year was US\$1,000. In looking over the back files, I notice that for the year 1928-29, the contribution from the Disciples of Christ was CN\$3,127.79. This amount most likely represents also US\$1,000. The College would greatly appreciate it if you could bring out this question for discussion and make a supplementary grant to take care of the increases due to inflation.

It was good of you to come to visit the campus during your visit to Nanking. We are hoping you will be able to come again in the future to see whatever we shall be able to accomplish in solving our problems of re-habilitation.

Very sincerely yours,

(signed) Yi-fang Wu  
President, Ginling College

0217

U.C. M.S.

Mrs. Plummer Mills  
Ginling College Board  
150 Fifth Avenue  
New York

Dear Mrs. Mills:

I hate to bother a busy person but in bringing our biography set of China missionaries up to date there are several folk of out church who served under other boards--union boards--and we like to honor them. I cannot find under our roof Alice Settlemyer's name and address and I feel confident you will have it. Some one says she is living in New York City.

The other person in doubt is **Mary** Treudley. We do not know whether she is still at **Ginling** or whether she has returned home. Hence I am bothering good-natured you.

I suppose you are still separated from your very good husband but eager for a reunion with him. I hope that may be soon and that in the meantime both of you are well and strong.

If you can fill in Mary Treudley's biography with just a bit of authentic history I shall be grateful, where she teaches regularly; and a word about present service to Ginling. It seems that there is no need to send clear to China for records you have there. If you do have Alice Settlemyer's married name and address I should appreciate your sending on to her the inquiry about herself and her mother.

Best wishes to you! Thanks to you!

Sincerely yours,

Lais Anna Ely.

0218

January 12, 1948

Dr. Yi-fang Wu  
President, Ginling College  
Nanking, China

Dear Dr. Wu:

At long last I have located a young woman who is seriously considering appointment to China for service in Ginling College. I first heard about her last May and wrote to her regarding your request that the United Christian Missionary Society find someone for your Home Economics Department. We exchanged letters several times and arranged to have an interview in Buffalo, New York, last July at the time of the International Convention of The Disciples of Christ. However, she had to cancel that appointment and it wasn't until January 3 that I had opportunity to meet and talk with her.

I was quite favorably impressed by Miss Mary Elizabeth Steele. She is 33 years of age, has her A. B. degree in Home Economics from the Texas State College for Women, has taught three years in the public schools, has supervised young women's Housing and taught Homemaking Arts, and is now addressing Women's Clubs in the State of Georgia to explain to them the proper use of household equipment. She is employed by the Georgia Power Company. Her father is a minister who now devotes his time to our National Benevolent Association.

I gave Miss Steele all the information I could about Ginling and I have sent her several publications, some with pictures, so that she may have an adequate conception of the College. However, there are several points on which I need more specific information than I now have:

1. Miss Steele, if she decides to go to China, will do graduate work in the field of Home Economics. She wants to secure the Ph.D. degree before accepting an appointment to your faculty. That would probably require three academic years. In addition, she should have a year of Chinese language study and Orientation in Yale University. Would you prefer to have her join you after she has secured her Master's

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degree and had the year at Yale or do you think that it would be better for her to get the doctorate before going to Nanking?

2. How many teachers do you now have in the department of Home Economics? What degrees do they have? In what particular fields in Home Economics have they done their specialization?

3. Last November when Dean Milam of Oregon State met with the Philippine Committee of the Foreign Missions Conference in New York she told us about the work in her department and gave the name of a Chinese woman who is to receive her doctorate there this spring. I got the impression that she is a member of your faculty. Do you have such a person preparing to be the head of the department?

4. Miss Steele prefers to specialize in Home and Family Life Education. Is that one of your major needs? Would you prefer some other field of specialization?

5. What equipment do you have in the department? Miss Steele raised this point because she thought that she might find equipment and books during her graduate studies which would contribute to the effectiveness of the teaching and laboratory work.

It seems to me that Miss Steele asked significant questions. I am sending a copy of this letter to Mrs. W. P. Mills in New York and to Edwin Marx. I trust that Miss Steele will reach a favorable decision in this matter and be ready to enter training in the summer of 1948.

Mrs. Higdon joins me in sending you hearty good wishes for the year which lies ahead.

Sincerely yours,

E. K. Higdon

EKH/c

cc: Mrs. W. P. Mills  
Mr. Edwin Marx

Dear Mrs. Mills: This is for your information. Please note that I have said to Miss Steele that I would ask you to send her the latest information you have about Ginling.

EKH

0220

COPY

u.c.m.s

THE UNITED CHRISTIAN MISSIONARY SOCIETY  
A Board of Missions and Education  
Missions Building, 222 Downey Avenue, Indianapolis, Indiana

February 9, 1948

Mrs. W. S. New  
Ginling College  
Nanking, China.

Dear Mrs. New:

It was a real pleasure to hear from you. Your letter of January 22 reached here on February 2.

I am vitally interested in your plan to raise funds for a Vautrin Memorial Hall. Mrs. Higdon and I frequently talk about the talk you made honoring Minnie at the funeral in Michigan.

We have an item amounting to \$100,000.00 in our askings in the Crusade for a Christian World. That is only one-third of the amount which the United Board of the China Christian Colleges requested us to secure. Furthermore, it will not be available until the Crusade closes on June 30, 1950, and not at that time unless the Crusade is financially successful. Part of the amount will be for the University of Nanking.

We have not yet decided to designate this item for use in the University of Nanking and Ginling, the only two of the thirteen Christian colleges in which we cooperate, but it is likely that we shall do so. In that case a part of the amount could be earmarked for the Vautrin Memorial.

I shall await word from Dr. Wu and Miss Chen giving the details of this proposal.

Mrs. Doan is pleased to be remembered and she wants me to express to you her warm personal regards. If Mrs. Higdon knew that I was writing to you, she would want me to remember her to you. She thinks very highly of you.

Sincerely yours,

(Signed) F. K. Higdon

EKH:e-B

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GINLING COLLEGE  
NANKING, CHINA  
MARCH 25, 1948

Mr. E. K. Higdon  
Executive Secretary  
Department of Oriental Missions  
United Christian Missionary Society  
Missions Building, 222 Downey Ave.  
Indianapolis, Ind.

Dear Mr. Higdon:

I am writing to you about Miss Doris Goulter, whom I think you may know, since her parents have been in China for some time under your Missionary Society. Dr. Lewis Smythe wrote me a very enthusiastic letter about Miss Goulter recently, and her father, Dr. Goulter came to see me yesterday. He told me that his daughter is eager to return to China. He made it clear that he does not think she is considering at present going into the mission field as a life work, but that she would be interested in coming for a short term.

It so happens that Miss Goulter's fields of interest and specialization fit in very nicely with several needs on our staff at the present time. The young dancing instructor we have had for the past several years is now studying in America at Smith College and since she left we have been weak in this phase of our physical education work. Miss Goulter has specialized in modern dance, so if she could come in the fall, she would fill a real need in that work. Her minor subject is art and handicrafts. Those are fields we will be needing help in in the Department of Home Economics, especially before Miss Steele comes, so we feel that we could work out a good program for Miss Goulter, combining work in these two departments. Miss Goulter has also been very active in extra-curricular activities in her college years, and we are always in need of young, enthusiastic people to work with the girls in that work. Dr. Goulter feels that her interests and her Christian philosophy would enable her to fit into the College life very happily. He says that she will be ready to come by next fall, and that would not only be a real help to our needs for next year, but would fit in very well with our plan to have Miss Steele come in the fall of 1950. Since Miss Goulter is probably planning to come only for a short term, I do not anticipate any danger of unnecessary duplication of personnel in the Home Economics Department.

Since you know Miss Goulter's family, I would like to know what you would recommend about her coming. I have written to Mrs. Mills about her and asked her to get in touch with you to decide whether she should come out under your Mission or under the Ginling Board; and I would like to ask if you think it would be possible for your Mission to take over her support. If you do not think it possible to send her under the full support of your Board, would it be possible for you to take care of part of her support or her travel expenses or both. Since I know you appreciate fully the financial situation in China now, I do not need to tell you that the College will appreciate very much anything you may be able to do.

I shall also appreciate hearing from you soon about your recommendation of Miss Goulter..

With best wishes to you and Mrs. Higdon, I am

Very sincerely yours,

(signed) Wu Yi-fang

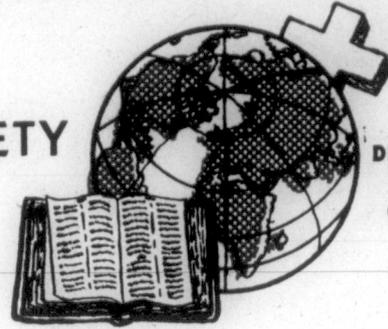
WYF:hp  
c.c. to Mrs. Mills

ADDRESS: Miss Doris Goulter, c/o Mrs. Lovena deShelly, 932 Tiverton St., Los Angeles 24, Calif.

0222

# THE UNITED CHRISTIAN MISSIONARY SOCIETY

*A Board of Missions and Education*



DISCIPLES  
OF  
CHRIST

MISSIONS BUILDING, 222 DOWNEY AVENUE, INDIANAPOLIS, INDIANA

**DIVISION OF FOREIGN MISSIONS**

Department of India Missions  
C. M. Yocum, Executive Secretary

Department of Latin America Missions  
Mrs. Mae Yoho Ward, Executive Secretary

Department of Oriental Missions  
E. K. Higdon, Executive Secretary

Department of Africa  
Virgil A. Sly, Executive Secretary

Cable Address—"GO"

Telephone IRvington 1166

April 12, 1948

Mrs. W. Plumer Mills  
150 Fifth Avenue  
New York 11, New York.

Dear Mrs. Mills:

I owe you two letters and I begin by explaining that the one of March 5 reached here while I was out of the office and while my secretarial assistant was ill. I had been absent 12 days before I saw that letter and she had been away three weeks or more. Your second letter, the one dated April 6, was delivered on April 8.

I need to comment on only one point in your letter of March 5. About two months ago when I was in Nashville, Tennessee, I talked with the Placement Bureau of Vanderbilt University and Peabody College and got from them the names of two persons, one a Ph. D. in physical education, the other a man who had either just completed or almost finished his work for his doctorate but who is teaching in a college in Nashville this year. I wrote to both of them but heard from neither.

I shall be happy to secure the references for Miss Doris Goulter, to arrange for her health survey and to take care of all of the procedure preliminary to her appointment for a short term in China. However, the U.C.M.S. cannot pay her salary or her travel expenses.

We expect to send to China soon for our own mission office a business woman for whom provision was not made when we prepared

0223

Mrs. W. Plumer Mills

-2-

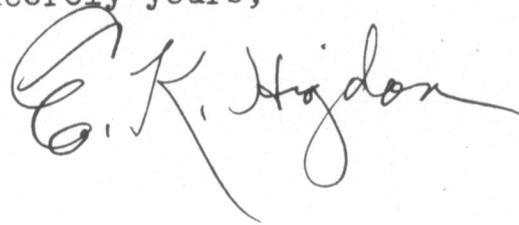
April 12, 1948

our budget for the present fiscal year. She goes for a two-year term and will become the only short termmer whom we will send to China.

Our budget demands for the new fiscal year for both denominational and interdenominational responsibilities will be far beyond the expected receipts. Therefore, I am afraid that if Miss Goulter's services become available to Ginling, your board will have to bear the expense.

I am writing to Dr. Wu to this effect.

Sincerely yours,

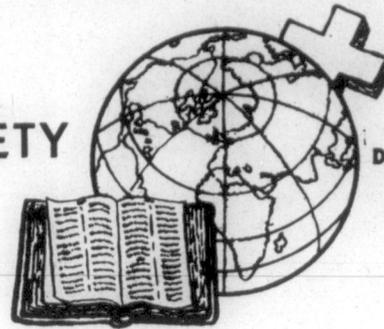
A handwritten signature in cursive script, appearing to read "E. K. Higdon". The signature is written in dark ink and is positioned to the right of the typed name "E. K. Higdon".

EKH:e-516

0224

# THE UNITED CHRISTIAN MISSIONARY SOCIETY

*A Board of Missions and Education*



DISCIPLES  
OF  
CHRIST

MISSIONS BUILDING, 222 DOWNEY AVENUE, INDIANAPOLIS, INDIANA

## DIVISION OF FOREIGN MISSIONS

Department of India Missions  
C. M. Yocum, Executive Secretary

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Mrs. Mae Yoho Ward, Executive Secretary

Department of Oriental Missions  
E. K. Higdon, Executive Secretary

Department of Africa  
Virgil A. Sly, Executive Secretary

Cable Address—"GO"

Telephone IRvington 1166

June 4, 1948

Mrs. W. Plumer Mills,  
150 Fifth Avenue  
New York 11, New York

Dear Mrs. Mills:

Last month when we talked about financial arrangements for Doris Goulter, I told you that The U.C.M.S. might find funds to support her on a short-term appointment. I said that was possible but not probable.

Upon my return to the office, I presented the matter to my colleagues but our budget had been completed and approved by the budget committee for reference to our Board of Trustees on June 22 and it was not possible to add any items.

However, the young woman whom we expected to appoint as mission secretary-stenographer suddenly decided to withdraw her name. We had budget provisions for her for 1948-49. In view of the fact that the request for a missionary ~~secretary~~ came from China in November and the further fact that two missionaries are now handling the work and responsibilities which one man carried then, and the additional fact that I have had correspondence and interviews with women, I have raised the question with our China Mission as to whether or not they want this position to remain at the top of the list for Western personnel. I have explained to our secretary that we can appoint Doris if they do not need an office girl.

When I hear from China on this matter, I shall let you know. In the meantime perhaps you will want to inform Dr. Wu.

Sincerely yours,

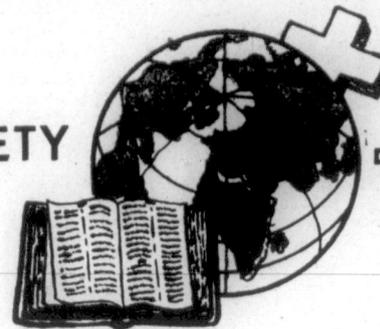
*E. K. Higdon*  
E. K. Higdon

EKH:d-3a

0225

# THE UNITED CHRISTIAN MISSIONARY SOCIETY

*A Board of Missions and Education*



DISCIPLES  
OF  
CHRIST

MISSIONS BUILDING, 222 DOWNEY AVENUE, INDIANAPOLIS, INDIANA

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Department of Oriental Missions  
E. K. Higdon, Executive Secretary

Department of Africa  
Virgil A. Sly, Executive Secretary

Cable Address—"GO"

Telephone IRvington 1166

July 20, 1948

Mrs. W. Plumer Mills  
United Board for  
Christian Colleges in China  
150 Fifth Avenue  
New York 11, New York

Dear Mrs. Mills:

This late reply to your letter of June 8 is due to the lack of information about personnel from our secretary in Nanking. Although I asked specifically about the young woman for the office in relation to the appointment of Doris Goulter, I raised the question in a letter which dealt with our entire personnel situation for the next several years and that apparently requires more study than the secretary and his committee have had time to give to it. James McCallum wrote me on July 4 in reply to a cablegram about a couple for the university that the Administrative Committee had given some attention to personnel but he was not yet ready to answer my questions. We have proceeded with the collection of information about Doris, including the replies from her references, and we are processing her papers today. However, Doris did not get the material to us in time for us to arrange for her to come to the June meeting of the Board of Trustees and there will be no other meeting of that group until the third week of November. Therefore, you may prefer that we send the papers to you with the recommendation of the Foreign Division rather than wait until November to get the action of our Board of Trustees. If this is the case, will you please let me know.

Sincerely yours,

*E. K. Higdon*  
E. K.

EKH:c-E5

0226

July 21, 1948.

P.S. Yesterday we processed Doris's papers and found them satisfactory. The problem of procedure must now be taken up. If the United Board and Ginling want Doris to arrive in Nanking in time for the opening of the school year, we cannot follow our regular procedure because our Board does not meet again in Indianapolis until November 29-30. There will be a special meeting in San Francisco at the time of our International Convention but we cannot present students then. We could send Doris to the psychologist in Los Angeles for the vocational interest and aptitude tests and for the examinations which reveal personality traits, and to San Francisco for an interview with a psychiatrist. However, we would prefer to use the staff in Chicago.

Would you want her to go to New York to meet your Personnel Committee? If so, she could stop in Chicago.

Under separate cover I am sending you her papers. I have written Doris that I am asking you for advice about procedure. As July 27 is to be my last day in the office until September 7 or 8, I suggest that you get a reply to me not later than July 26.

EKH

0227

July 23, 1948

Dr. E. K. Higdon  
United Christian Missionary Society  
222 Downey Avenue  
Indianapolis, Ind.

Dear Dr. Higdon:

Thank you for your letter of July 20th about Doris Goulter. I am sorry she did not get her material to you in time for the June meeting of your Board of Trustees as this delay makes any final recommendation impossible. The members of the United Board Personnel Committee are now scattered for the summer, and it is almost impossible to get any action from them, even by correspondence, in time to get her to Ginling for the opening of College. Another factor in the situation is the uncertainty about whether the U.C.M.S. or the United Board would be responsible for her financial arrangements if she is appointed. Still another thing to be considered is that Doris writes me that she has taken a summer job which will not end till September 1st.

Under these circumstances, it would seem best to follow regular procedures in the fall, getting definite action on the part of the U.C.M.S. and of the United Board Personnel Committee. If those actions are favorable, we could then find out from Dr. Wu whether she wants Doris at the beginning of the second semester, or would prefer to have her go out next summer.

As you doubtless know, I will not be in this office after the end of August. I shall leave all this correspondence with Mr. Corbett, who will attend to the whole matter.

Thanking you for your cooperation,

Sincerely yours,

CSM:ef

Mrs. W. Plumer Mills

Via Air Mail

0228

1948

CORRESPONDENCE RE: THE APPOINTMENT OF MISS DORIS GOULTER

Paragraph from a letter from Mrs. Mills to Dr. Wu Yi-fang, dated July 1st, 1948

We have been in correspondence with Miss Goulter and with Dr. Higdon about her. The present understanding is that the United Christian Missionary Society is putting her through their usual procedure for candidates. When we have their report on her references and her health, the Personnel Committee of the United Board will make a decision about her appointment. I believe Dr. Higdon has written to you directly on the matter of their assuming financial responsibility for Miss Goulter. That matter still seems to be pending. The last letter I had from Dr. Higdon was a bit more hopeful, but by no means definite. So it may be that Ginling will have to pay both salary and travel for Miss Goulter if she is appointed. As soon as I have anything more definite on the financial side, I will let you know.

Letter from Mrs. Mills to Dr. Wu Yi-fang, dated July 23, 1948

Dear Dr. Wu:

Your letters of July 3rd and July 15th have not yet been answered, but the main purpose of this letter is to tell you about Doris Goulter.

When your first request reached us in April, we began negotiations with Doris and the United Christian Missionary Society, and also presented the request to the United Board Personnel Committee. Since that date, there has been a great deal of correspondence about Doris between Dr. Higdon and this office.

The U.C.M.S. still is not certain whether they will be able to assume financial responsibility for Doris, but they did offer to put her through the usual procedure for their candidates. There has been a good deal of delay in getting the information necessary. I am not sure where the responsibility for this delay lies, but the fact remains that the material was not received by the U.C.M.S. in time for it to be considered at the meeting of their Board of Trustees in June. Since our Personnel Committee was waiting for a recommendation from the U.C.M.S., naturally no action could be taken. The members of our Committee are now scattered for the summer and I fear it will not be possible to get the material before them in time to get Doris to Ginling for the opening of College, even if their action should be favorable. Another factor to be considered is that Doris has a summer job which will not end until September 1st.

Under all of these circumstances, I fear that it will not be possible for Doris to reach Ginling for the fall term. I therefore see nothing to be done except to submit all material to the United Board Personnel Committee early in the fall and await their decision. In the meantime, I hope that the U.C.M.S. will be able to decide whether or not they can assume financial responsibility.

I have had a good deal of correspondence with Doris, and in one of her letters she suggested teaching in America for the coming year and going to China in the summer of 1949. This would give her a little bit more experience and perhaps make her a little more valuable to Ginling. I have asked her two or three times whether she would consider a three-year term and have not yet had a definite answer from her.

0229

1948

I hope that you will not be too greatly disappointed, but I think you should know that the United Board Personnel Committee, meeting last spring, was not willing to appoint her on the basis of the information then in hand. The later and fuller papers that have just come in may make a more favorable impression.

Cordially yours,

Mrs. W. Plumer Mills

Cablegram from Dr. Wu Yi-fang to Mrs. Mills, dated July 26, 1948

MILLS ABCHICOL

FATHER SAYS GOULTER CONSIDERING CALIFORNIA POSITION URGENTLY NEEDED  
HERE SEPTEMBER IMMEDIATE DECISION IMPORTANT

WUYIFANG

Cablegram from Mrs. Mills to Dr. Wu Yi-fang, dated July 26, 1948

WUYIFANG, NANKING CHINA

IMPOSSIBLE GOULTER ARRIVE GINLING SEPTEMBER LETTER ON WAY ANOTHER  
FOLLOWS

CORNELIA MILLS

Letter from Mrs. Mills to Dr. Wu Yi-fang, dated July 26, 1948

Dear Dr. Wu:

Your cable about Doris Goulter has just come and I have sent you the following answer: "Impossible Goulter arrive Ginling September. Letter on way. Another follows."

Very soon after you get this cabled reply, you should have the letter I wrote you on July 23rd, telling you how the situation stands. I shall now try to fill in any omissions in my previous letter.

Your first request reached me just before the United Board Personnel Committee met on April 6th. At that meeting the Committee gave careful consideration to all the information we had at the time on Miss Goulter, and decided not to appoint her. However, since you had raised the question of her appointment with Dr. Higdon, I began correspondence with him to find out whether or not his Society would send her. I believe that you, too, have had correspondence with him and realize that not even yet are they ready to give a definite answer. From the beginning, however, Dr. Higdon offered to put Miss Goulter through the usual procedure they follow with all candidates. This process was started on May 5th, but Doris did not return the necessary papers to the U.C.M.S. in time for consideration at their June meeting. There will not be another opportunity for U.C.M.S. action until November. By that time, they hope to be able to say definitely whether or not they will be able to assume her support.

0230

When your second request came, I began to collect information about Doris's training and experience, and on April 28th sent her our preliminary blanks and asked her to let me know whether or not she would be willing to go for at least a three-year term. She was very slow in returning the blanks and has never answered the letter. I wrote her again on May 18th, urging her to get her papers in to Dr. Higdon as promptly as possible. On June 4th, she wrote, raising the question of taking a job in America for a year and then going to Ginling with at least that much more experience. I answered immediately on June 8th, asking if she had made up her mind definitely about going to China or was she still thinking of working for a year in America. She did not answer this letter, and I wrote her again on July 9th and got back a letter dated July 17th, in which she said she wanted to go to China, but that she had a summer job which would keep her till September 1st.

At the same time I wrote to her (July 9th), I also wrote to Dr. Higdon, asking how matters stood, and in reply, he sent me such papers as he had and told me he could do nothing more until the November meeting of his Society.

All of this has been time-consuming, of course, and now the United Board Personnel Committee is scattered for the summer. It would not be possible to get any action from them in time to get Doris to Ginling in September, even if their decision was favorable. Hence, my cable to you this morning.

All this information and correspondence will be turned over to the United Board Personnel Committee and they will take some action early in the fall, I hope. You see there is no Ginling Personnel Committee under the United Board, and all appointments are made by the one general Committee. If they appoint Doris, would you want her for the second semester or would you prefer to have her go out next summer?

May I say again that I am very sorry to have caused you disappointment, but there have been delays over which we had no control, and the time from April to August is very short for processing a candidate under any circumstances. We will try to move as rapidly as possible from this point on.

Sincerely yours,

Mrs. W. Plumer Mills

Paragraphs from letter from Dr. Wu Yi-fang to Mrs. Mills,  
dated August 6, 1948

Dear Mrs. Mills:

Your letters of July 23 and 26 have been forwarded to me. I wish to thank you very much for the full information regarding Miss Goulter and all the correspondence and work which you had done in trying to secure her for Ginling. I am very sorry that it has not been possible to have her appointed to come out to Ginling for the coming school year. I sent a cable because I got a telegram from Dr. Frances Reed from Kuling that Mr. Goulter said his daughter would be accepting a position in America if not appointed immediately by Ginling. From your letters I understand clearly how much time is needed to complete the inquiry about a new candidate, and your letters also show that Miss Goulter was slow in answering your letter also. I have written to Dr. Chang Hwei-lan about the fact that Miss Goulter will not be here to teach in the P.E. Department for the coming year.

1948

Dr. Chester will see Dr. Reed in Kuling in regard to arranging the substitute for the course in the Home Economics Department.

In regard to the question whether Ginling would like to invite her by September, 1949, I shall have to give further consideration after the college opens in September. After we have had time to talk the problem over with Dr. Chang and Dr. Reed, I shall write to New York again whether or not the college should appoint Miss Goulter to come to Ginling next summer. One of the factors is the fact that Miss Lin P'ei-fen will be returning to the P.E. Department a year from now. Even though we shall not have Miss Goulter this coming year, we thank you just the same for all the time you have spent in approaching her.

0232